



**Guy de PANAFIEU**

Number of company shares held: 7,600.

**Biography and principal duties outside the Company**

Guy de Panafieu is Manager of Boileau Conseil, Advisor to Chambre des indépendants du patrimoine and Vice-Chairman of the Business and Industry Advisory Committee (BIAC) of the OECD. He was Senior Advisor of CA-CIB from 2002 to 2012 and Chairman of the BULL Group from 1997 to 2001. From 1983 to 1997 he worked in the Lyonnaise des Eaux Group, in various management positions and latterly as Vice-Chairman and CEO.

From 1968 to 1982 he worked for the Ministry of Economics and Finance with various responsibilities in the department of foreign trade and international economic relations. From 1978 to 1981 he was a technical advisor to the French President on matters of international economics. He is a graduate of

the Institut d'études politiques de Paris, a graduate in humanities and economics, a former student of ENA and a former finance inspector general.

**Other appointments and duties**

- Director of SANEF SA, Chairman of the Audit Committee, Member of the Appointment and Remuneration Committee.
- Director of Médica SA, a listed company (France), Chairman of the Audit Committee, Member of the Appointment and Remuneration Committee.

**Appointments and duties having expired in the course of the last five financial years**

- Chairman of the Supervisory Board of Gras-Savoie SA
- Senior Advisor of Crédit Agricole SA

**Business address**

Chambre des Indépendants du patrimoine  
4 rue de Longchamp  
75016 Paris