

Presentation of 2009 annual results 12 February 2010

Disclaimer



- Statements contained in this document, particularly those concerning forecasts on future M6 Group performances, are forward-looking statements that are potentially subject to various risks and uncertainties.
- Any reference to M6 Group past performances should not be interpreted as an indicator of future performances.
- The content of this document must not be considered as an offer document or a solicitation to buy or sell M6 Group shares.
- The information, tables and financial statements included in this document, especially in the appendices are under review by the auditors and pending the AMF registration (reference document inclusive of the annual financial report).

Contents



- 1 Introduction
- **2** Television
- **Diversification and Audiovisual Rights**
- 4 Financial Statements
- 5 Appendices

1 INTRODUCTION

A responsive Group in a disrupted environment







A "deregulation" potential that could not be optimised

Deteriorated advertising environment



Ban of advertising on FTV after 8 pm

Additional tax



Switch to clock time

Extension of DTT coverage: increased costs and audience fragmentation



Cap on daily advertising time removed

~89% of French people had access to a multi-channel offering at 31 December 2009



= 94 days in excess of 2h 24 min of advertising per day in 2009

Producer decrees



2nd advertising break in audiovisual works

and the same

A Group that demonstrates its adaptation and resilience capacities

Advertising outperformance, diversification model



Programming cost flexibility: down € 31.2 million



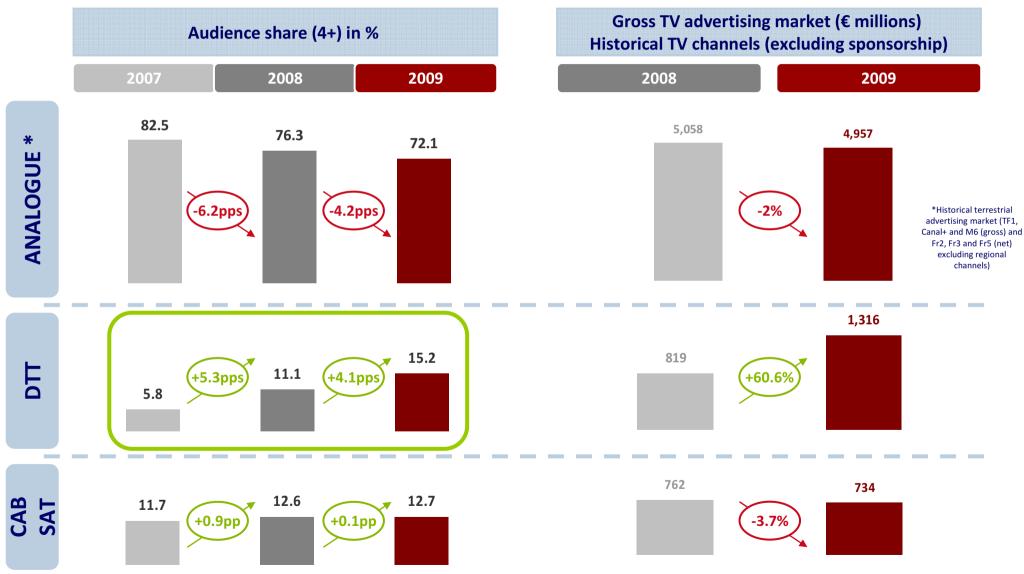
+ Preserved profitability

opelops

Virtually unchanged consolidated EBITA: € 190.3 million

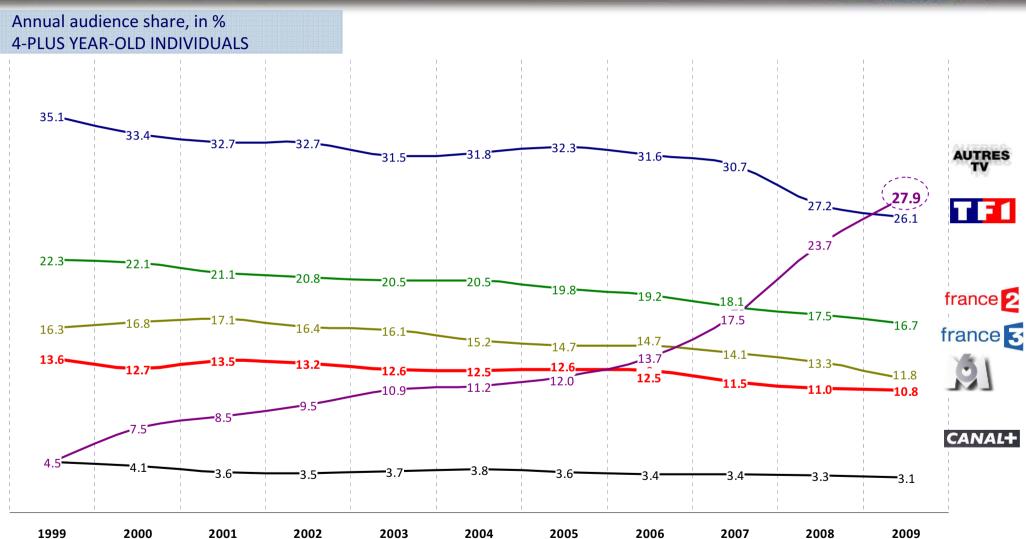


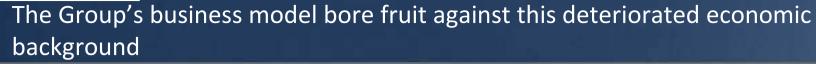
DTT concurrently increased its audience and advertising market share



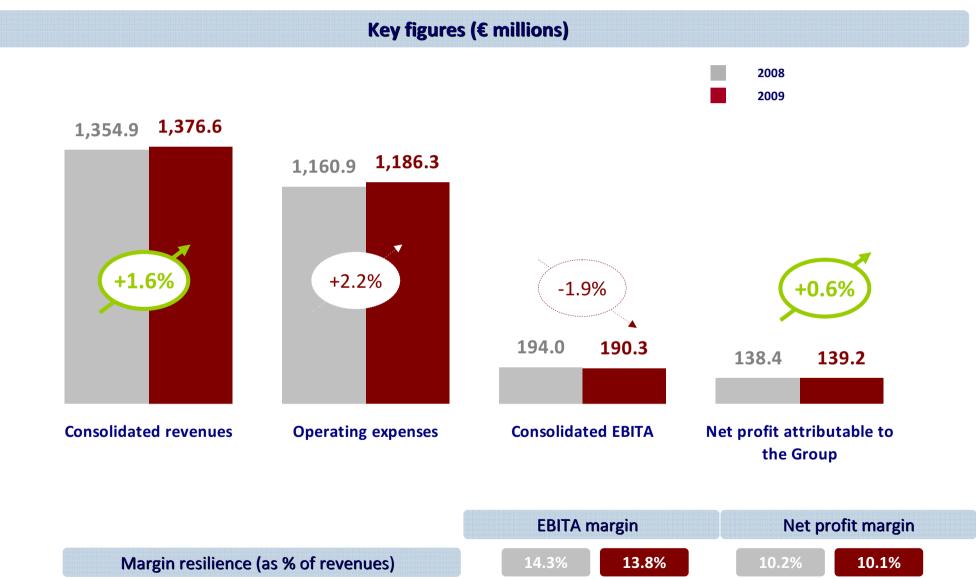


2009: OTHER TV are leading in terms of audience share for the 1st time





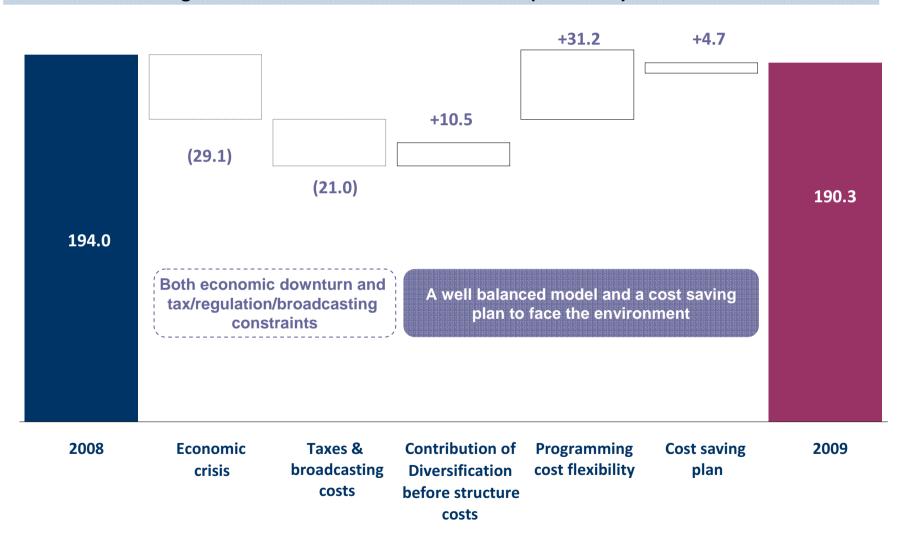




The Group's business model bore fruit against this deteriorated economic background



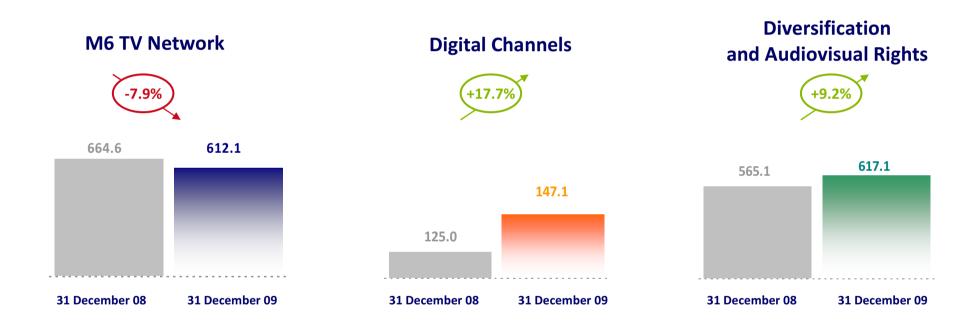
Change in consolidated EBITA 2009 vs. 2008 (€ millions): main effects



Consolidated revenues growth of 1.6 % to € 1,376.6 million

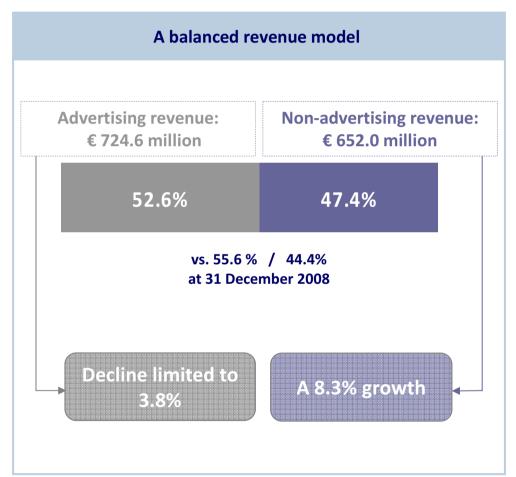


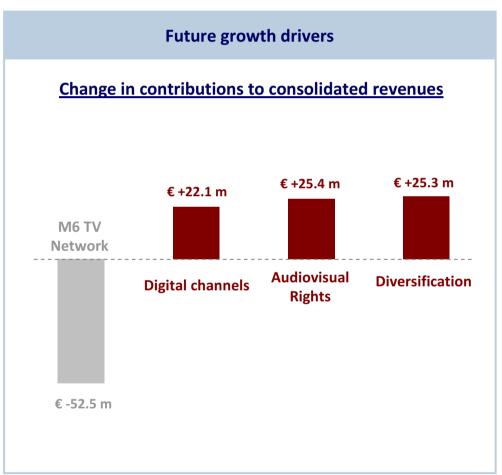
Contribution to revenues by segment (€ millions)



Consolidated revenues growth of 1.6 % to € 1,376.6 million



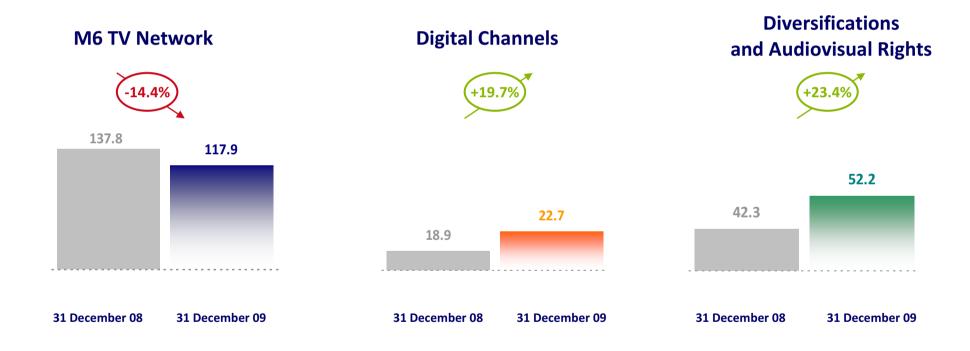




Consolidated EBITA virtually unchanged at € 190.3 million

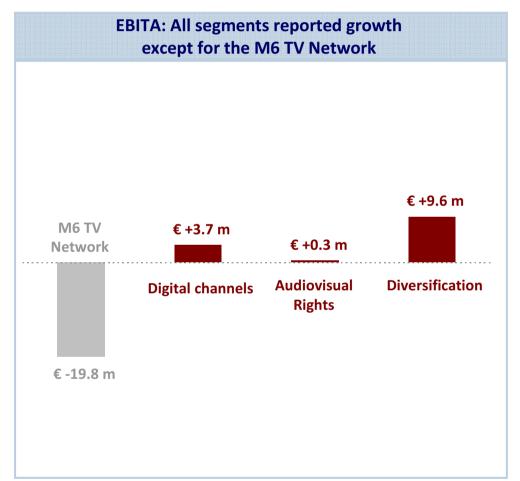


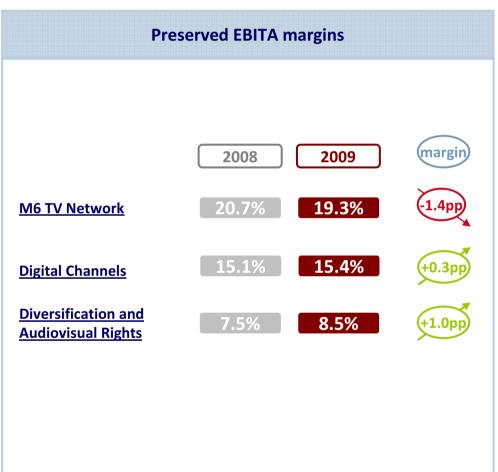
Analysis of contributions to Group profit from operations (EBITA) - (€ millions)



GROUPE

Consolidated EBITA virtually unchanged at € 190.3 million





GROUPE

Financial ratios at 31 December

Financial ratios

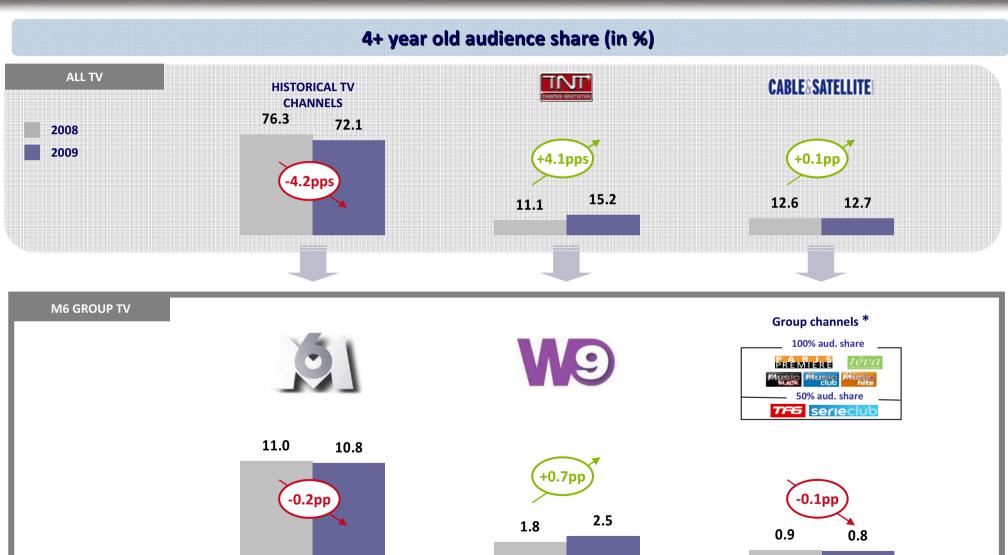
(€ millions except data expressed in %)	2007	2008	2009	
Profitability / Cash Flows				
FCF excluding growth investments	236.9	204.5	219.7	
Operating margin (EBITA / revenues)	17.4%	14.3%	13.8%	
Adjusted Cash Conversion Ratio	100.4%	105.4%	115.5%	
Net margin (Net profit / revenues)	12.4%	10.2%	10.1%	
Statement of Financial position				
Capital employed and other net assets	356.1	393.8	351.4	
C+ France	342.9	363.0	384.2	
Net cash position	89.0	38.3	85.2	
Equity - Group share	788.0	795.1	820.8	

2 TELEVISION

Television - Ratings

GROUPE

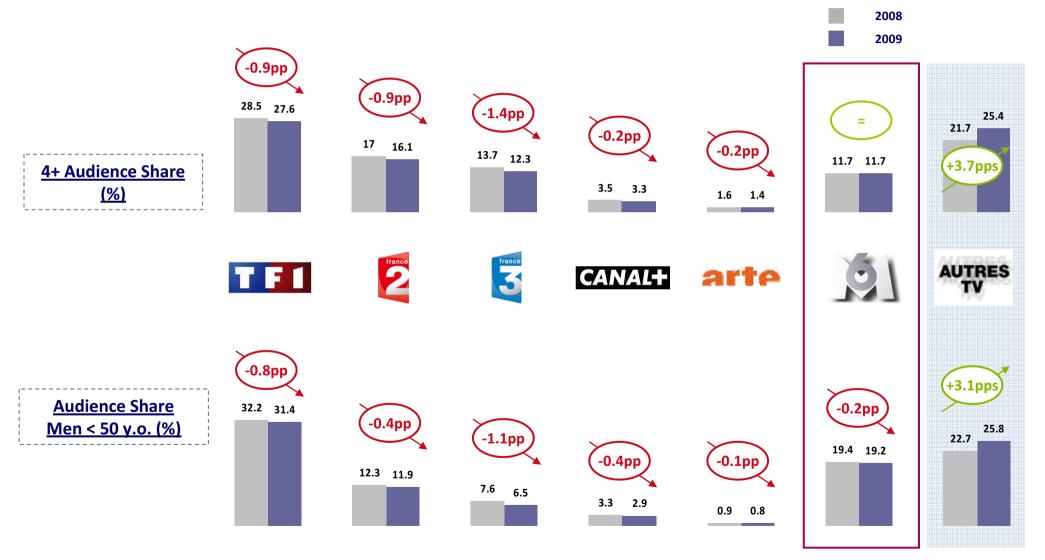
Group channels confirmed their positioning across all TV audience categories



Free-to-air TV - Ratings

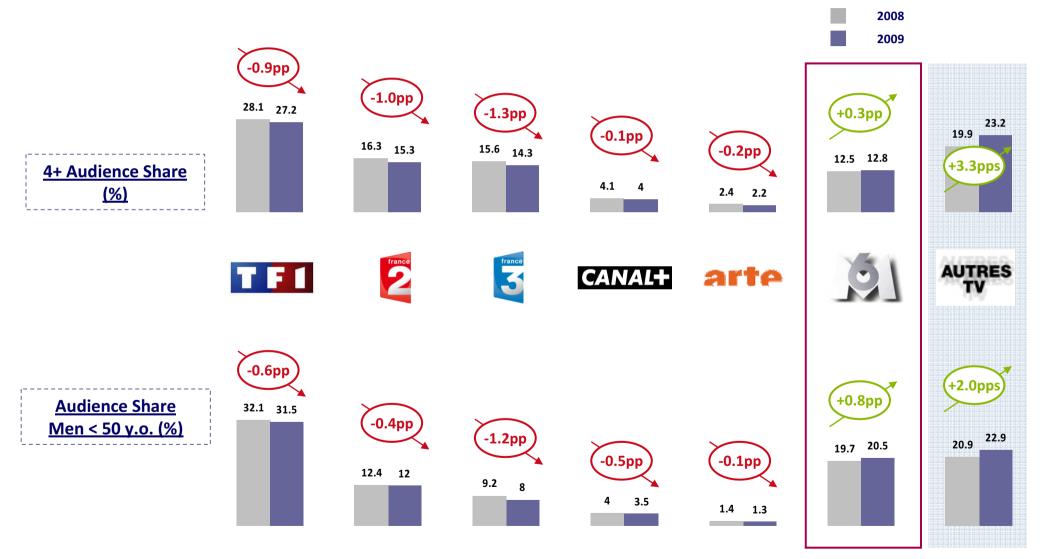


M6, the only major channel to withstand the rise of Other TV (12pm-12am)



M6, the only channel to grow despite the rise of Other TV in the strategic 6pm – 11pm time slot





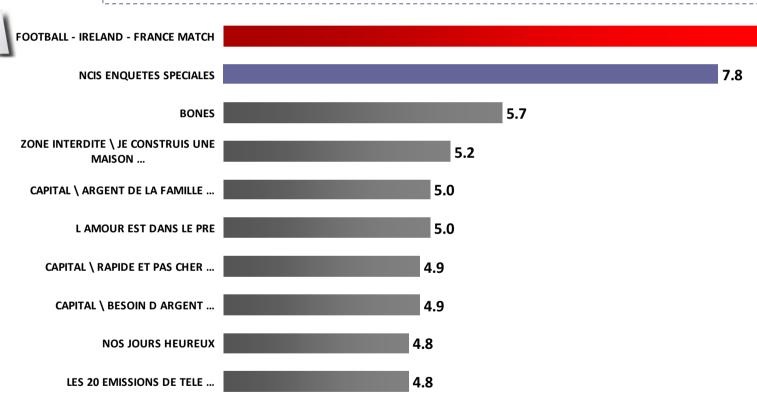
8.2 million viewers: record audience of the year



M6 – 2009 TOP AUDIENCE (MILLIONS OF VIEWERS)

8.2 m viewers Record 2009 audience for M6

M6 leader in all audience categories









Strong brands in all programme types





NCIS ENQUETES SPECIALES

6.6 m viewers

M6, 4+ leader on Friday nights



L'AMOUR EST DANS LE PRE (season 4)

4.6 m viewers

300,000 more viewers versus season 3



PEKIN EXPRESS (season 4)

3.5 m viewers

Record 4+ audience share for a season (16.4%)



BONES (season 4)

4.5 m viewers

100,000 more viewers than season 3



NOUVELLE STAR (season 7)

4.2 m viewers

200,000 more viewers versus season 6



Sunday night news magazines

3.9 m viewers

100,000 more viewers in 2009 (compared to 2008)

Source: Médiamétrie

GROUPE

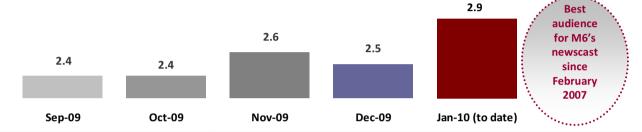
LE 19.45, a new high-performance newscast

FOCUS: LE1945

Since the launch, a strong increase in audience month after month

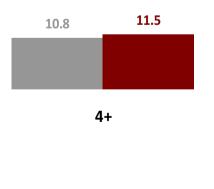
January 2010: record with 2.9 m viewers on average to date

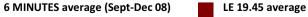
Le 19.45 audience growth since its launch (millions of viewers)



Audience in millions of viewers +200,000 400,000 -300,000 +300,000 7.8 7.4 -300,000 5.2 4.9 4.3 3.7 2.5 2.3 france 2 TF1 Since Sept 2009 Sept-Dec 2008 * Other TV: total audience over the 7.45pm-8.30pm time slot

Audience Share (%)



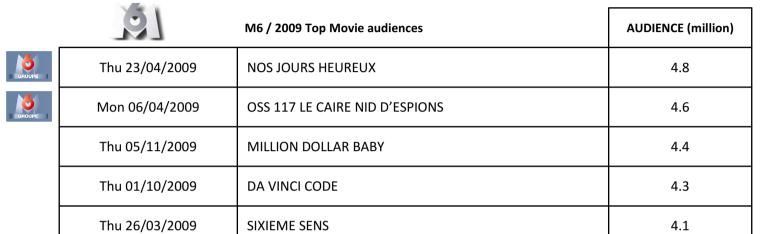


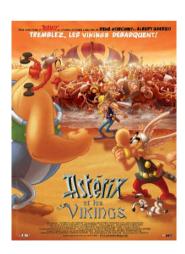


The Group's movie expertise (purchases, catalogues and co-productions) was reflected in successful audience levels









	W 9	W9 / 2009 Top Movie audiences		
GROUPE	Tue 27/10/2009	ASTERIX ET LES VIKINGS	1.5	
GROUPE	Mon 09/03/2009	MR. AND MRS. SMITH	1.4	
GROUPE	Tue 13/10/2009	OSS 117 LE CAIRE NID D'ESPIONS	1.2	
	Tue 08/12/2009	ROCKY IV	1.2	
GROUPE	Thu 26/11/2009	LES CHEVALIERS DU CIEL	1.2	

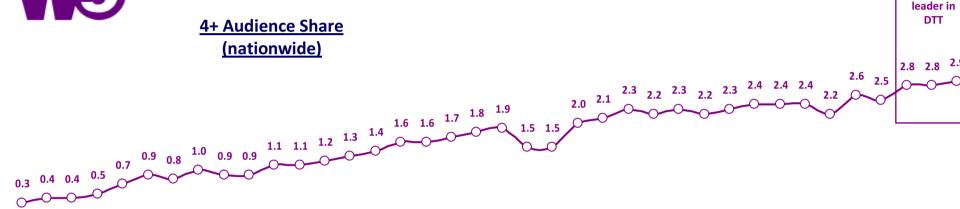
W9 – At the forefront of DTT



W9 joint

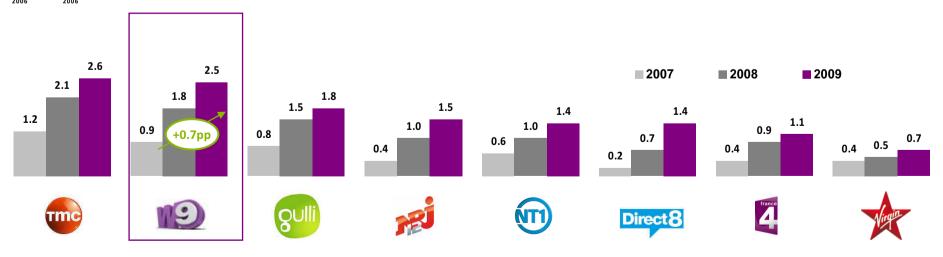


W9 joint leader for DTT channels in October / November / December





Jan-Mar April- Sep-Oct Nov- Jan-Mar Apri-07 May-07 Jun-07 Jun-07 Jun-07 Jun-07 Jun-07 Jun-07 Jun-09 Nov-07 Dec-07 Jan-08 Feb-08 Mar-08 Apr-08 May-08 Jun-08 Jun-08 Jun-08 Jun-08 Jun-09 Dec-09 Mar-09 May-09 Jun-09 Jun-09 Jun-09 Jun-09 Jun-09 Jun-09 Jun-09 Jun-09 Iun-09 Jun-09 Iun-09 Jun-09 Iun-09 2006 Dec 2007 2006 2006



W9 – Increased power, reporting 9 of the 15 best DTT audiences in 2009



	2009					2008	
Date	Channel	Programme	Audience	Date	Channel	Programme	Audience
Tue 27/10/09	19	ASTERIX ET LES VIKINGS	1,529,000	Tue 09/12/08	ТМС	ALLO MAMAN ICI BEBE	1,389,000
Mon 09/03/09	19	MR. AND MRS. SMITH	1,441,000	Mon 24/11/08	TMC	CROCODILE DUNDEE	1,262,000
Tue 02/06/09	TMC	NEW-YORK POLICE JUDICIAIRE	1,346,000	Tue 14/10/08	France 4	FBI PORTES DISPARUS	1,195,000
Mon 09/11/09	TMC	DIRTY DANCING	1,292,000	Sun 16/03/08	TMC	PREUVE A L APPUI	1,152,000
Thu 29/01/09	19	LE CONVOI DE L EXTREME	1,261,000	Sun 21/12/08	19	LE GARDIEN DU MANUSCRIT SACRE	1,127,000
Wed 16/12/09	TMC	NEW-YORK POLICE JUDICIAIRE	1,244,000	Mon 01/09/08	119	COUVRE FEU	1,077,000
Thu 29/01/09	19	LE CONVOI DE L EXTREME	1,243,000	Mon 29/09/08	TMC	LE CHACAL	1,066,000
Thu 15/10/09	TMC	ROBIN DES BOIS PRINCE DES VOLEURS	1,234,000	Wed 19/11/08	TMC	NEW-YORK POLICE JUDICIAIRE	1,060,000
Tue 13/10/09	119	OSS 117 LE CAIRE NID D ESPIONS	1,232,000	Wed 13/08/08	Direct 8	FOOT-MATCH BRANN BERGEN - OM	1,046,000
Tue 08/12/09	19	ROCKY IV	1,232,000	Mon 01/12/08	TMC	CROCODILE DUNDEE II	1,042,000
Thu 26/02/09	TMC	FOOT-MATCH GALATASARAY BORDEAUX	1,225,000	Wed 22/10/08	19	LES SIMPSON	1,028,000
Thu 26/11/09	19	LES CHEVALIERS DU CIEL	1,225,000	Mon 15/09/08	19	RAMBO	1,004,000
Sun 18/10/09	19	LES SIMPSON	1,225,000	Fri 12/12/08	TMC	LES CORDIER JUGE ET FLIC	997,000
Mon 05/10/09	TMC	JURASSIC PARK III	1,203,000	Thu 14/02/08	TMC	GHOST	987,000
Thu 27/08/09	19	LE GENDARME A NEW YORK	1,203,000	Thu 20/11/08	19	KYLE XY	979,000



Television – W9 ratings

Supported by the expansion of DTT and numerous successful programmes, W9 continues to grow





Number of programmes having exceeded each number of viewers threshold

> 1,500,000



> 1,200,000

> 1,000,000

> 800,000

> 600,000



Season 2006-2007





Season 2007-2008











Season 2008-2009













September-December 2009

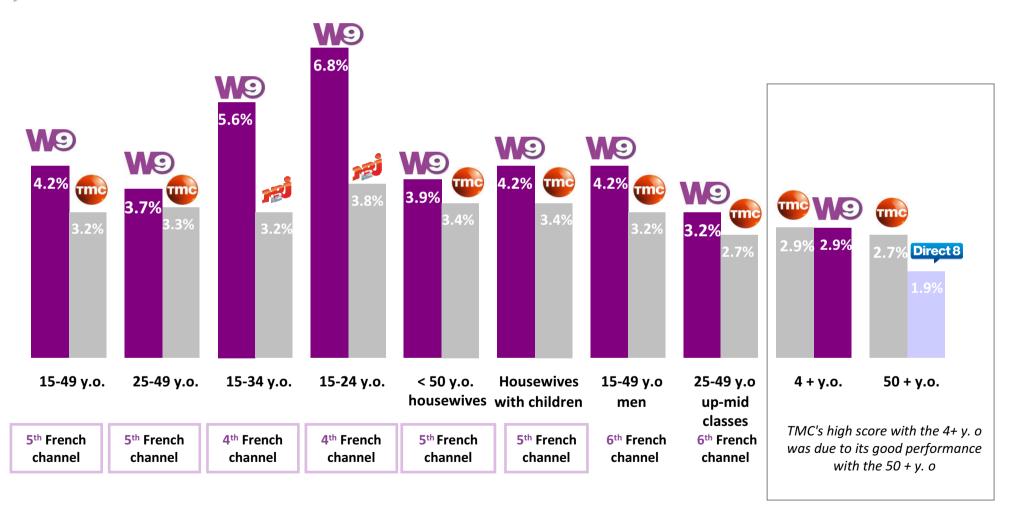
27

Source: Médiamétrie / Médiamat



W9 is the leading digital channel for major advertising targets

Estimated nationwide audience shares – 1st vs 2nd digital channel for each advertising target



Pay channels - Ratings

Confirmed leadership of Paris Première and Téva



PREMIERE

Audience Share up-mid class individuals

Paris Première was the leader in HY1 2009 for up-mid class individuals out of all 74 cable and satellite channels

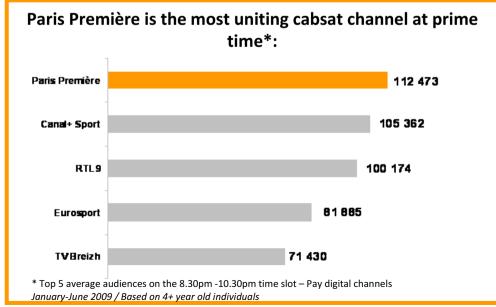












téva

In HY1 2009, Téva confirmed its position as leader for Housewives < 50 and Housewives with children

Housewives < 50 Audience Share

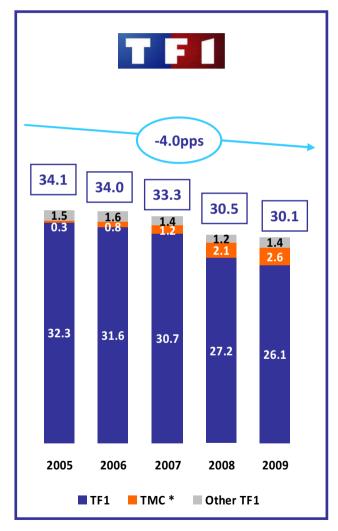


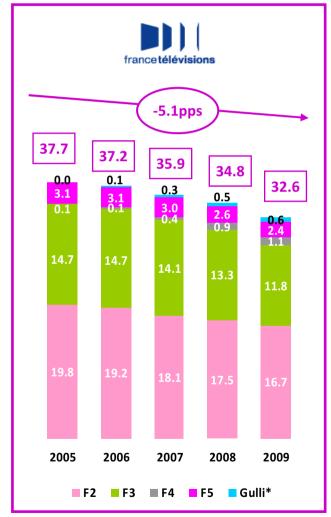


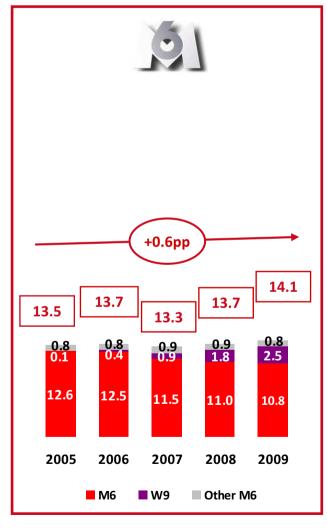
M6 Group gained audience shares in spite of the fragmentation and achieved its best 4+ performance since the launch of DTT



TF1 Group and France Télévisions were in marked decline, M6 reported growth, driven by W9







^{*} TMC fully consolidated

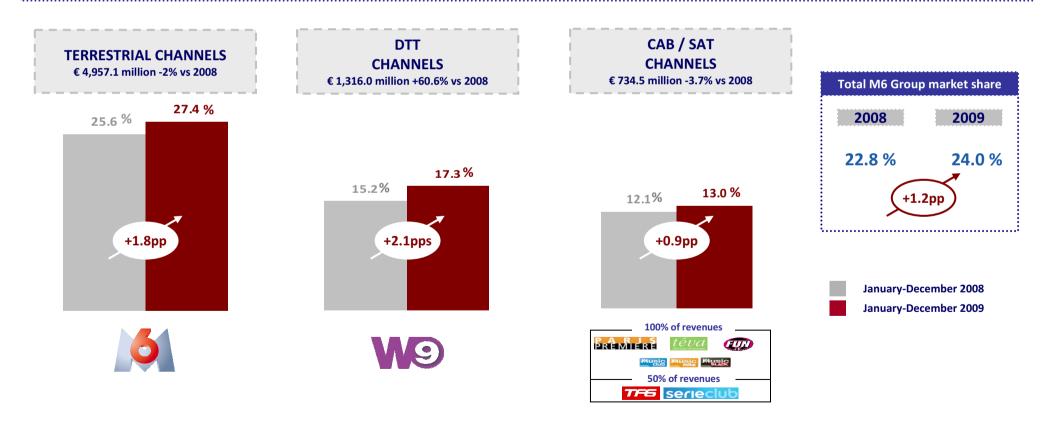
Television – Advertising market

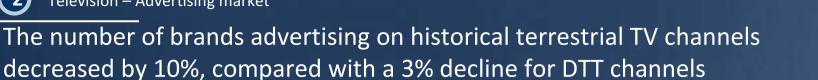


M6 Group's market share increased across all segments

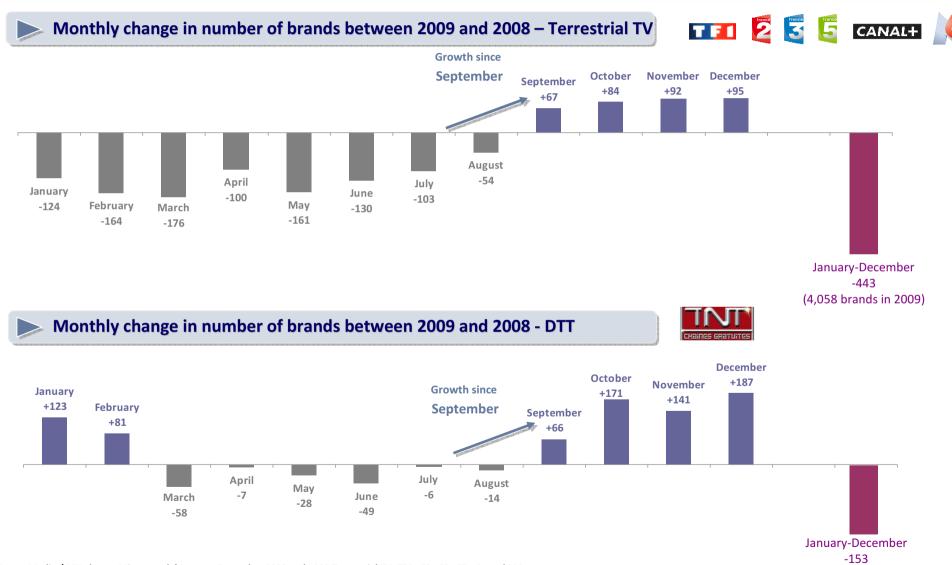
M6 Group Gross Advertising Market Revenue Share across all segments

TOTAL TV (terrestrial + DTT + Cab-Sat): € 7,007.6 million in 2009 (up 5.5% vs 2008)









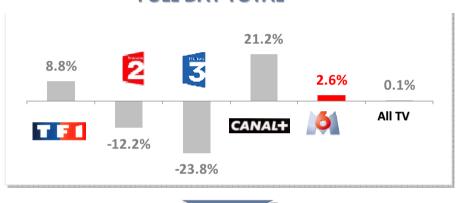
(4,662 brands in 2009)



TV ad time on major FTA channels was stable

Change in advertising time by channel – January-December 2009 vs January-December 2008

FULL DAY TOTAL

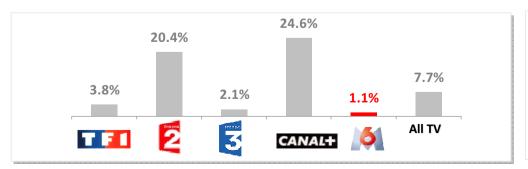


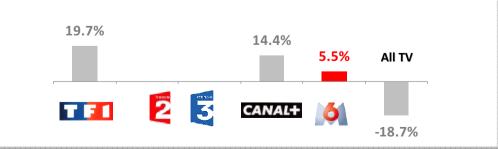
BEFORE 8 PM

AFTER 8 PM

France 2 and Canal+ were the 2 channels that recorded the strongest rise in advertising time before 8 pm

TF1 and Canal+ were the 2 channels that recorded the strongest rise in advertising time after 8 pm

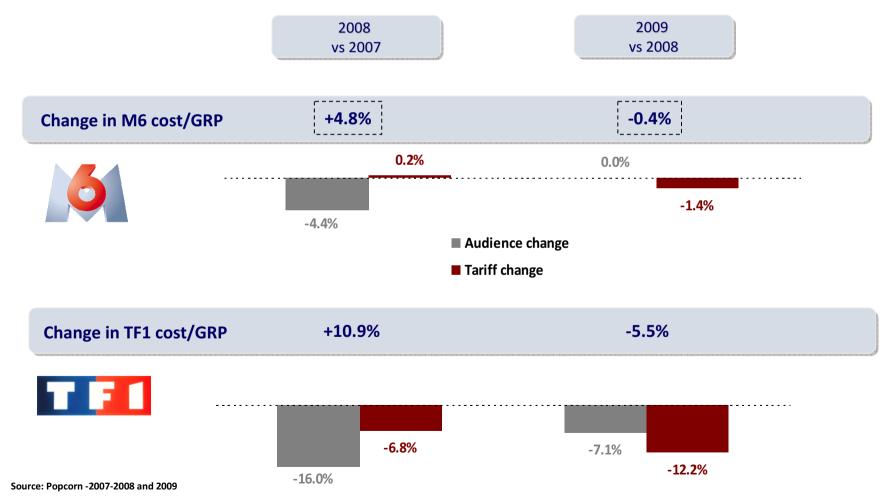




GROUPE

M6 cost/GRP stabilised with no abrupt change

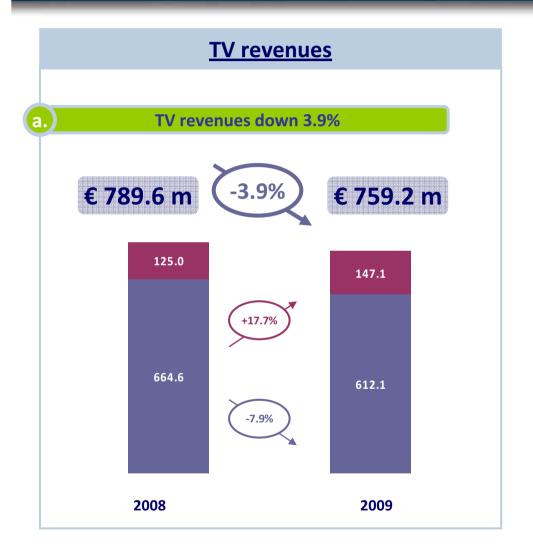


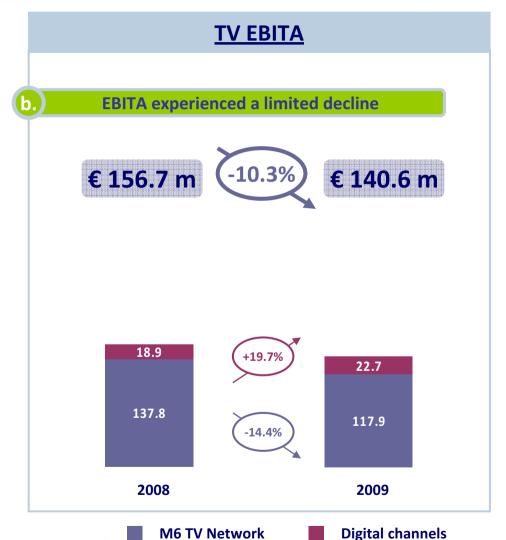


Television – Key figures

In a tough environment, the TV division proved resilient







c. Profit from operations (EBITA) was 18.5% of revenues in 2009

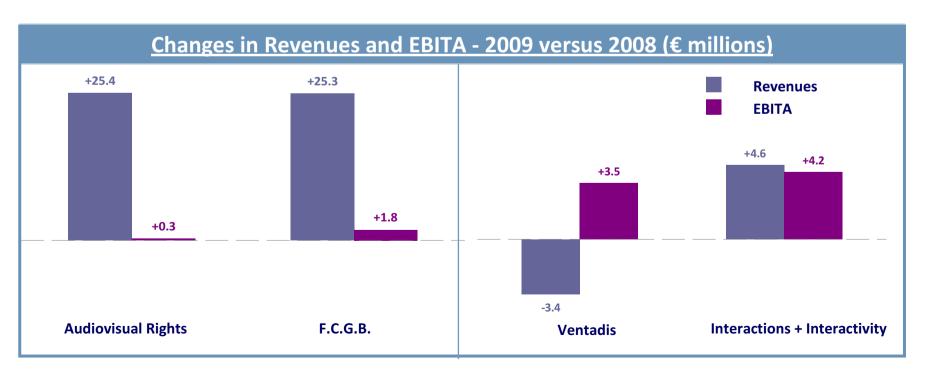
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DIVERSIFICATION AND AUDIOVISUAL RIGHTS

Increased profitability









AUDIOVISUAL RIGHTS



LICENCES AND DERIVED PRODUCTS

Record revenues for Audiovisual Rights

A year of stabilisation for licences & derived products



CINEMA: Historic record with

12.4 million box office sales



4.2 m box office sales



2.8 m box



1.4 m box



office sales

office sales



Leading independent publisher (excluding subsidiaries of major industry players) on traditional network

Success of DVD sales: Twilight 1 (top 2009 sale), The Incredible Hulk, Kaamelott VI, Knowing, etc.

Publishing



460,000 copies sold

Music & Shows





Press - Publications





Licences











VENTADIS

Revenues EBITA

€ 269.8 € 12.4 million

A 4.6% EBITA margin, up 1.3 point compared to 2008



- Satisfactory performance of home shopping due to a more vibrant brand:
 - enhanced brand stimulation, more live shows and event-driven sales
- Mistergooddeal: sales recovery over the 3rd and 4th quarters
- Optimisation of purchasing terms, cost control, favourable mix effect







INTERACTIVITY

Revenues

€ 90.6 million

A 29.7% operating profit margin (EBITA), up 1.1 point compared to 2008



Partnership for interactive news

Drive for innovation in news consumption media



M6 Mobile













▼ The leading alternative operator for the 15-25 year old target

Theme-based portals and TV channel websites

achetez facile.com







2.1 million Unique Visitors (December 2009)

> **1 million Unique Visitors** (December 2009)

1.5 million Unique Visitors (December 2009)





The first fully comprehensive online video offering







M6, a pioneer in the catch-up TV market with 20 million videos viewed each month. Service available today on PC, IPTV

Orange, IPTV SFR, Mobile Orange and CanalSat (DualS and le Cube)



W9 expanded its offering and launched its catch-up
TV service, now available on PC.



March 2008

4100



Oct' 2009

Programs derived from major shows, featuring highlights and backstage reports, available on PC







Oct' 2009

Premium service that features the best series on demand for € 5.99 per month, available on PC and IPTV SFR



F.C.GIRONDINS DE BORDEAUX

Revenues € 103.8 million

€7.4 million EBITA,
up €1.8 million compared to 2008

French Ligue 1 champions for the 2008/09 season
(30 May)





Autumn champion
(31 December)

French League Cup winners
(25 April)





Qualified for the last 16 of the Champions' League



Next match (2 legs)
Olympiakos FC – F.C.G.B

23 February and 17 March 2010

4 FINANCIAL STATEMENTS





Summarized consolidated statement of financial position

In M€	31 December 2008	30 December 2009	Change (M€)
Goodwill	83.0	74.3	(8.7)
Non-current assets	654.2	287.2	(367.0)
Current assets	651.3	1 028.6	377.3
Cash and cash equivalents	40.5	85.6	45.1
TOTAL ASSETS	1 429.0	1 475.7	46.7
Equity	795.1	820.8	25.7
Minority interests	(0.1)	(0.1)	(0.9)
Non current liabilities	26.3	16.3	(10.0)
Current liabilities	607.7	638.7	31.0
TOTAL EQUITY AND LIABILITIES	1 429.0	1 475.7	46.7





Summarized and consolidated cash flow statement

M€	31 December 2008	31 December 2009	Change (M€)
Cash Flow from operations (self-financing capability) WCR movements Taxes	276.0 23.9 (74.0)	312.0 (6.3) (53.2)	36.0 (30.2) 20.8
Cash flow from operating activities	225.8	252.6	26.8
Cash flow from investing activities	(119.5)	(85.5)	34.0
Cash flow from financing activities	(155.0)	(121.9)	33.0
Net change in cash and cash equivalents	(48.6)	45.1	
Cash and cash equivalents - opening balance Cash and cash equivalents - closing balance	89.1 40.5	40.5 85.6	(48.6) 45.1
Net cash position at closing	38.3	85.2	46.9

Return to shareholders and investments



The Group was able to strengthen its positioning while facing a combination of structural and cyclical pressure

The Group benefits from many strengths to continue to grow and consolidate its operations and business model

Including a strong positive net cash position

- Net cash position at 31 Dec. 2009: € 85.2 million
- Exercise of C+ France option (February 2010): an additional € 384.2 million



Proposition of payment of dividends subjected to the AGM of May 04th, 2010

Ordinary Exceptional Total € 0.85 per € 1.50 per € 2.35 per share share share ~€ 109.5 m ~€ 193.4 m ~€ 303.0 m ~ 50% of Pay out Yield* ~80 % ~13% put



APPENDIX





Consolidated statement of profit and loss

€ Million	31/12/2009	21/12/2009	2009 / 2008 change		
E MINION	31/12/2009	31/12/2008	(€ milion)	(%)	
M6 TV Network					
Revenues - advertising revenues	605.6	658.0	(52.4)	-8.0%	
Other revenues	6.5	6.5	(0.0)	-0.4%	
EBITA	117.9	137.8	(19.8)	-14.4%	
Digital Channels	necemental de la company d	ann an an ann an an an an an an an an an	ententententententententententententente	per-december de de construction de la construction	
-	1471	125.0	22.1	17.7%	
Revenues	147.1	125.0	22.1		
EBITA	22.7	18.9	3.7	19.7%	
Diversification & Audiovisual Rights					
Revenues	617.1	565.1	52.0	9.2%	
EBITA	52.2	42.3	9.9	23.4%	
	***************************************	***************************************	***************************************	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Other revenues	0.2	0.2	0.0	7.1%	
Eliminations and unallocated items	(2.6)	(5.0)	2.4	-48.7%	
Revenues from continuing operations	1 376.6	1 354.9	21.7	1.6%	
EBITA from continuing operations	190.3	194.0	(3.8)	-1.9%	
Brand amortisation charges & Impairment of non-amortisable assets	(6.3)	(11.6)	5.4		
Capital gains on the disposal of non-current assets	(0.0)	1.8	(1.8)		
Operating profit (EBIT) from continuing operations	184.0	184.2	(0.2)	-0.1%	
Net financial income/ (expenses) from continuing operations	1.0	(0.1)	1.2		
Fair value movement of the Canal+ France asset	21.2	20.0	1.2		
Share of associates' net profit	(1.5)	(9.9)	8.4		
Profit before tax from continuing operations	204.8	194.3	10.5	5.4%	
Income tax on continuing operations	(65.7)	(55.9)	(9.7)		
Net profit from continuing operations	139.1	138.4	0.8	0.6%	
Net profit from discontinued operations	-	-	-		
Profit and loss for the period	139.1	138.4	0.8	0.6%	
Non-controlling interests	0.1	0.0	0.0		
Profit and loss for the period - Group share	139.2	138.4	0.8	0.6%	



Detail of segment contributions – M6 TV Network



	31/12/2009				12/2008		change 2009/2008		
€ Million	Business segment total sales	External sales	EBITA	Business segment total sales	External sales	EBITA	Business segment total sales	External sales	EBITA
M6 TV Network*	684.1	607.0	121.5	742.1	660.7	139.4	(58.0)	(53.7)	(17.9)
Audiovisual and film production subsidiaries	97.2	5.1	(3.6)	94.3	3.9	(1.7)	2.9	1.2	(1.9)
Intra-group eliminations	(132.7)	-	-	(137.0)	-	-	4.3	-	-
Total M6 TV Network	648.6	612.1	117.9	699.4	664.6	137.8	(50.8)	(52.5)	(19.8)

^{*} including M6 Publicité (advertising agency)



Accounting segment contributions presentation – M6 TV Network



€ Million	31/12/2009	31/12/2008	2009 / 2008 change		
€ IVIIIIUII	31/12/2009	31/12/2008	(€ million)	(%)	
Free-to-Air net revenues	484.8	544.6	(59.8)	-11.0%	
Programming costs	(303.5)	(347.0)	43.5	-12.5%	
Gross margin on programming	181.3	197.7	(16.4)	-8.3%	
as % of sales	37.4%	36.3%			
Other expenses of M6 channel, net of other revenue	(69.2)	(68.0)	(1.3)	1.9%	
Ex-segment commissions net of advertising agency costs not allocated to M6	9.4	9.7	(0.3)	-2.7%	
M6 TV Network other subsidiaries EBITA	(3.6)	(1.7)	(1.9)	115.6%	
M6 TV Network EBITA	117.9	137.8	(19.8)	-14.4%	

FTA net revenues = net revenues - taxes - broadcasting costs - advertising agency costs (M6 share)



Detail of segment contributions - DTT Channels, Diversification and Audiovisual Rights



		31/12/2009			31/12/2008			change 2009/2008		
€ Million	Business segment total sales	External sales	EBITA	Business segment total sales	External sales	EBITA	Business segment total sales	External sales	EBITA	
Digital Channels	149.3	147.1	22.7	127.0	125.0	18.9	22.2	22.1	3.7	

	31/12/2009			31/12/2008			change 2009/2008		
En M€	Business segment total sales	External sales	EBITA	Business segment total sales	External sales	EBITA	Business segment total sales	External sales	EBITA
Audiovisual Rights and Interactions	180.9	152.8	5.5	154.4	126.7	3.1	26.5	26.1	2.4
Distance-selling (Ventadis) Interactivity	278.1 101.8	269.8 90.6	12.4 26.9	282.1 101.1	273.2 86.7	8.9 24.8	(3.9) 0.7	(3.4) 4.0	3.5 2.1
FCGB Intra-Group eliminations	104.7 (16.9)	103.8	7.4	78.9 (17.0)	78.5 -	5.6 -	25.8 0.1	25.3 -	1.8
Total Diversification & Audiovisual Rights	648.7	617.1	52.2	599.5	565.1	42.3	49.2	52.0	9.9



QUESTIONS & ANSWERS