

PRESENTATION OF 2013 ANNUAL RESULTS

18 February 2014



GROUPE

DISCLAIMER



Statements contained in this document, particularly those concerning forecasts on future M6 Group performance, are forward-looking statements that are potentially subject to various risks and uncertainties.

Any reference to M6 Group past performance should not be interpreted as an indicator of future performance.

The content of this document must not be considered as an offer document nor as a solicitation to buy or sell M6 Group shares.

The information, tables and financial statements included in this document, especially in the appendices, are currently undergoing audit and are awaiting AMF registration (registration document including the annual financial report).

PRESENTATION OF 2013 ANNUAL RESULTS

M6 GROUPE



INTRODUCTION

TELEVISION

DIVERSIFICATIONS AND AUDIOVISUAL RIGHTS

FINANCIAL STATEMENTS

OUTLOOK

APPENDICES

INTRODUCTION

INTRODUCTION

2008 - 2013: Highlights



TV

A growing business

in a stable and fragmented market



DIVERSIFICATIONS

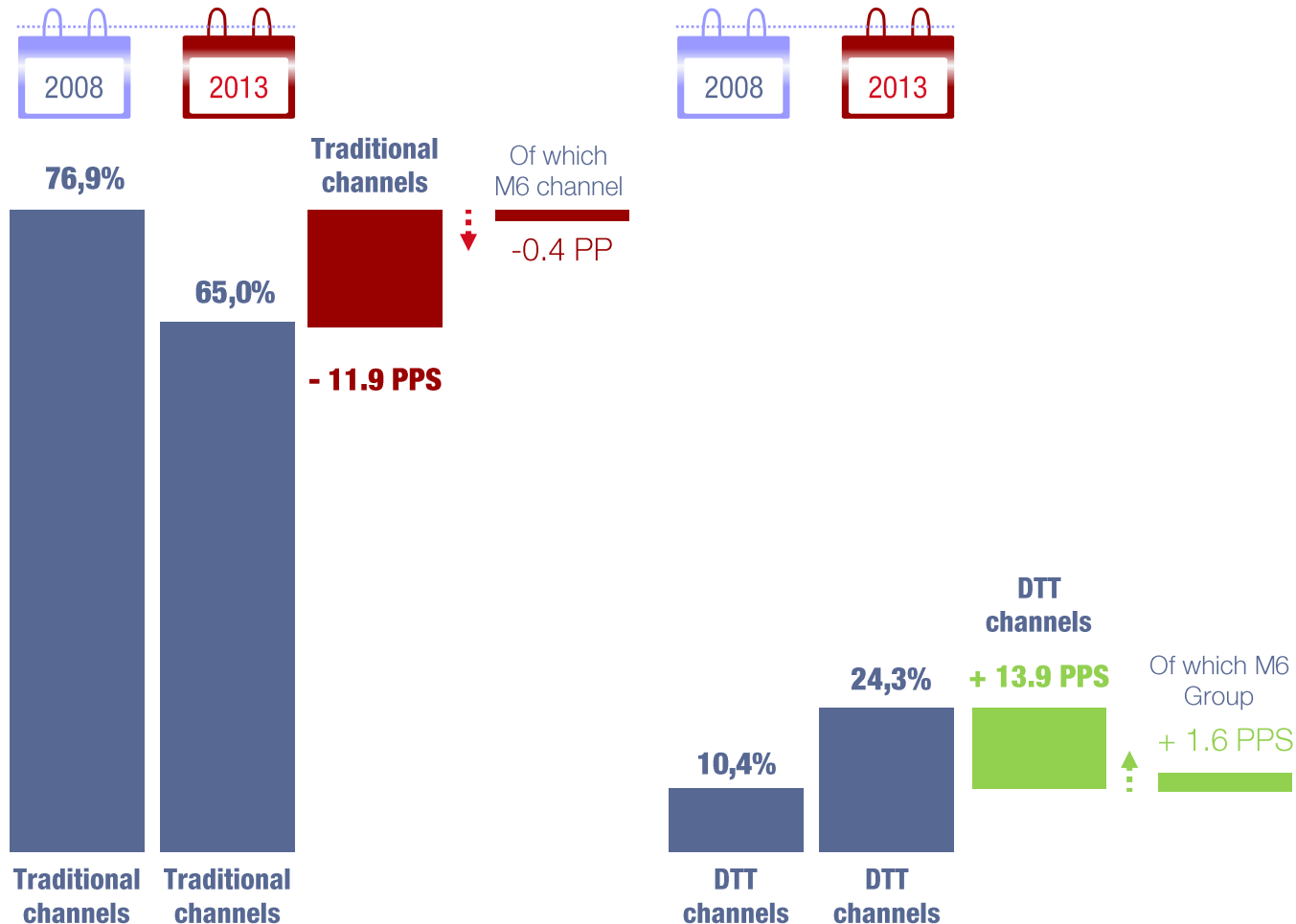
Profitable reinforcement in market niches
thanks to optimised use of the TV medium

INTRODUCTION

2008 - 2013 - TV: A growing business in a fragmented market



4+ AUDIENCES

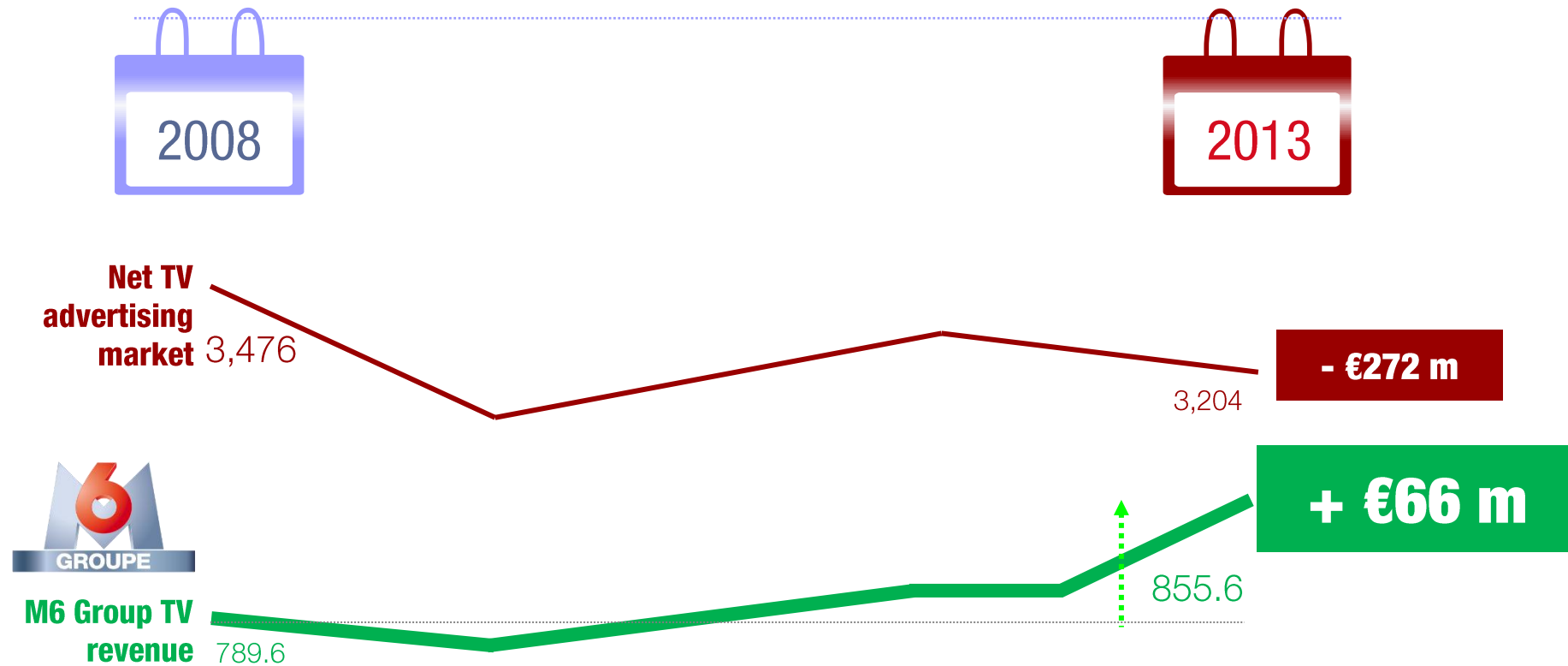


INTRODUCTION

2008 - 2013 - TV: A growing business
in a flat and fragmented market



Key figures (€ millions)



INTRODUCTION

2008 - 2013 - TV: A growing business
in a flat and fragmented market



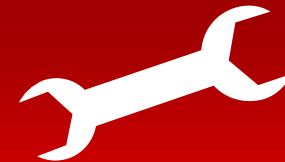
... thanks to the implementation of its 3 strategic pillars:



CREATIVITY /
INNOVATION



MARKETING



INDUSTRIAL
DEVELOPMENT

INTRODUCTION

2008 - 2013 - TV: A growing business
in a flat and fragmented market



CREATIVITY /
INNOVATION

Thanks to programming innovation

**Access prime-
time overhaul**



600,000
additional viewers



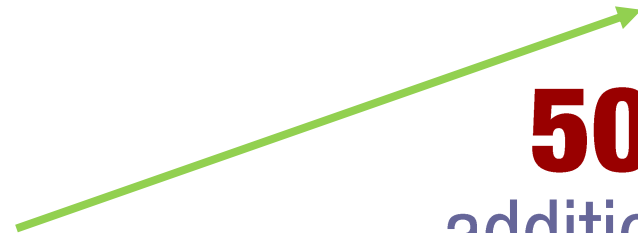
Between
5.30pm and
8.30pm

INTRODUCTION

2008 - 2013 - TV: A growing business
in a flat and fragmented market



MARKETING /
POSITIONING OF
THE PACKAGE OF
TV CHANNELS



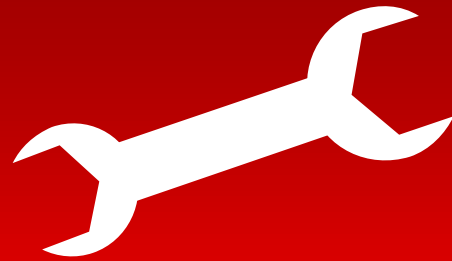
500,000
additional viewers



Between
8.30pm and
12am

INTRODUCTION

2008 - 2013 - TV: A growing business
in a flat and fragmented market



INDUSTRIAL
DEVELOPMENT

Development of in-house production

89
PRODUCTIONS

C-PRODUCTIONS



Number of hours
produced in-house



950 h



1,457 h

+53%

Secure external purchases



On and off-balance sheet
value of rights



€844 m



€1,047 m

+24%

INTRODUCTION

2008 - 2013 - TV: A growing business
in a flat and fragmented market



For M6, TV means:



CREATIVITY /
INNOVATION



INDUSTRIAL
DEVELOPMENT



MARKETING /
POSITIONING OF
THE PACKAGE OF TV CHANNELS

Implementation of an
INDUSTRIAL PLATFORM

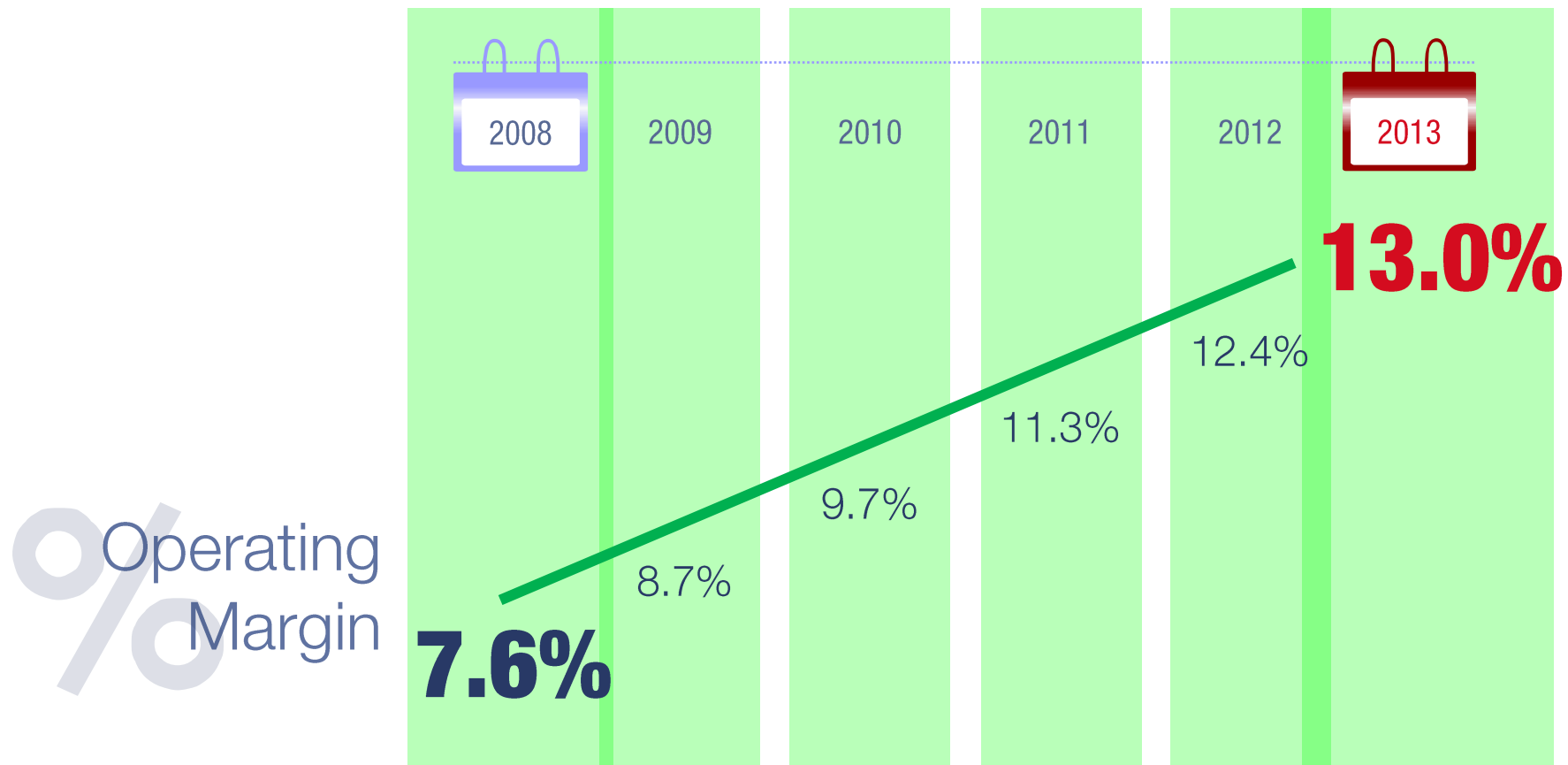


INTRODUCTION



2008 - 2013 - Diversification: Profitable reinforcement in market niches, thanks to optimised use of the TV medium

Excl. F.C.G.B.



INTRODUCTION

2008 - 2013 - Diversification: Profitable reinforcement in market niches, thanks to optimised use of the TV medium



has managed to adapt its portfolio
to enter new profitable niches

2013
Operating
Margin

13.0%

Thanks to the Group's 3 strategic pillars:



CREATIVITY /
INNOVATION

6play



MARKETING



INDUSTRIAL
DEVELOPMENT



INTRODUCTION

2008 - 2013 - Diversification: Profitable reinforcement in market niches, thanks to optimised use of the TV medium



Since 2008

Discontinued operations:

Call TV



Collections

2008 - 2013

Newly-established or acquired operations:

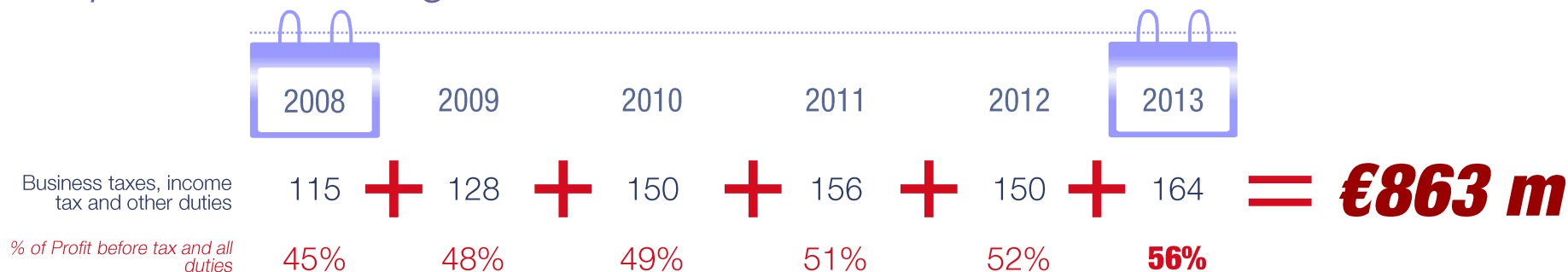


INTRODUCTION

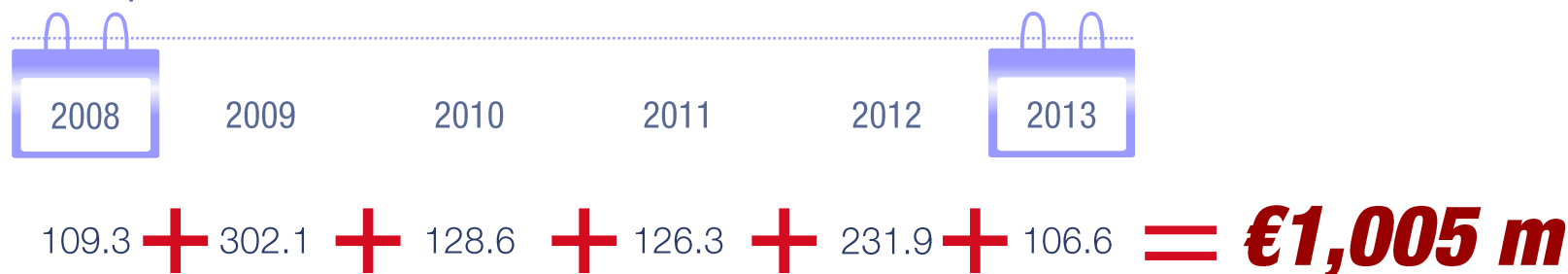
2008 - 2013: Highlights



Despite the increasing tax burden...

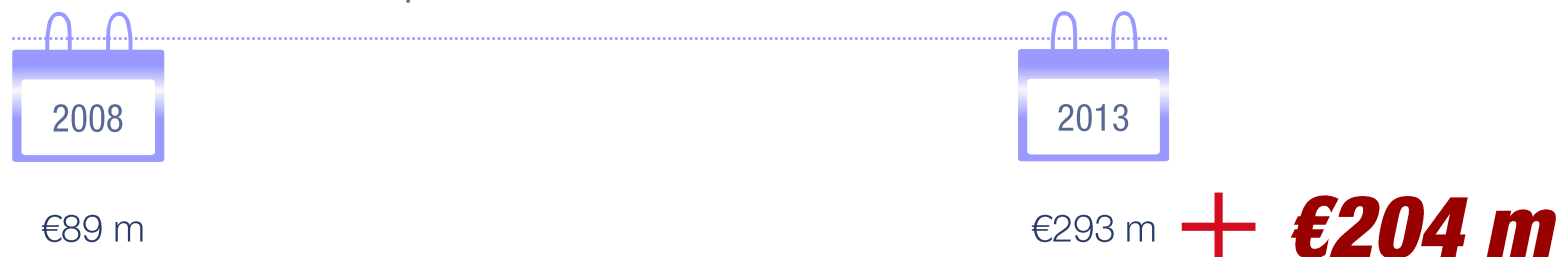


... the Group has paid dividends...



an average yield of 8% per year

... and increased its net cash position:



2013 KEY FIGURES

INTRODUCTION

Key 2013 Group figures



Key figures (€ millions)

2012 2013

Consolidated revenues

1,386.6

1,382.8

- 0.3%

Total Continuing operations

1,260.8

1,265.0

+ 0.3%

Consolidated profit from
recurring operations
(EBITA)

218.5

206.2

- 5.6%

Total Continuing operations

224.2

211.6

- 5.6%

INTRODUCTION – KEY FIGURES

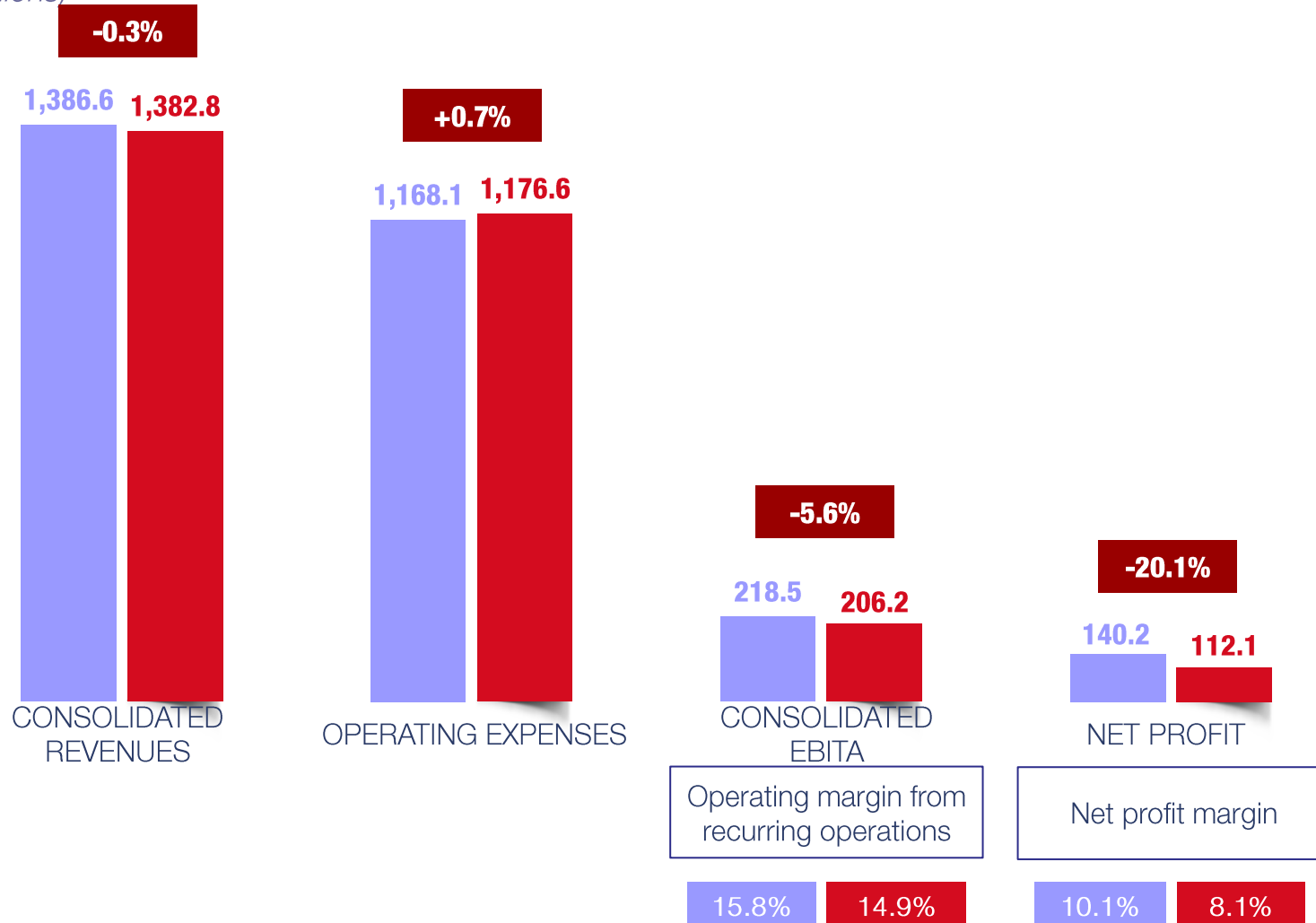
M6 resilient despite the economic crisis
thanks to the efficiency of its strategic model



Key figures (€ millions)

2012

2013



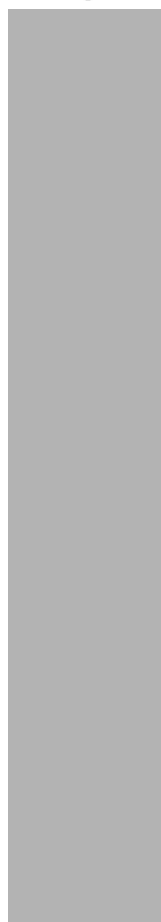
INTRODUCTION – KEY FIGURES



Improved performance excluding exceptional items

2012

140.2



Net profit

Impact of
Mistergooddeal &
Summit disposals



- 7.2

133.0



Net profit before
exceptionals

2013

112.1



Net profit

3.6

Impact of
Mistergooddeal
& Summit
disposals



7.1

6ter /
6play
investments



13.3

Tax
items



136.1



Net profit before
exceptionals

INTRODUCTION – KEY FIGURES

2013 Highlights



-
- Stable revenues
 - Contraction of the advertising market
 - Investment in 6ter
 - Investment in 6play
 - Divesting from Mistergooddeal
 - 2nd tranche of capital gain on the disposal of Summit Entertainment
 - Improved profitability for diversification activities
 - Increased tax burden

TELEVISION

TELEVISION – KEY FIGURES

M6 TV NETWORK REVENUES & EBITA

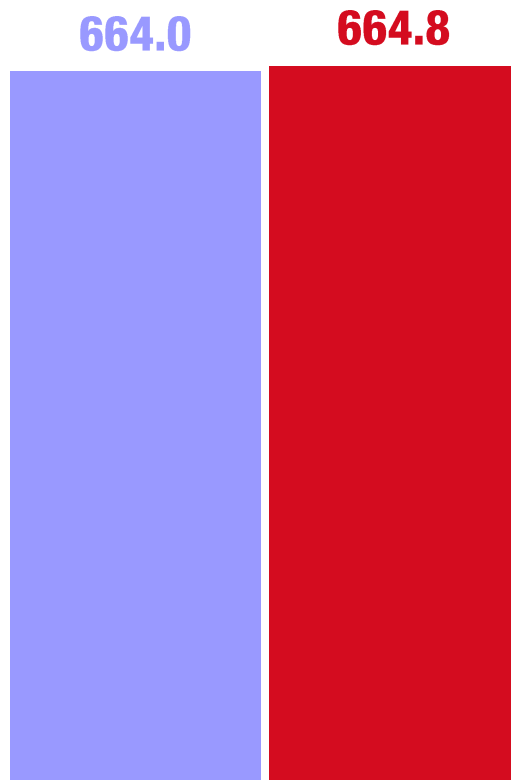


Key figures (€ millions)

2012

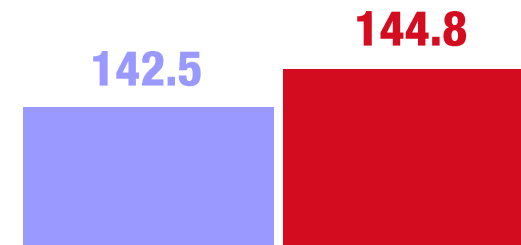
2013

+ 0.1%



TV REVENUES

+ 1.6%



TV EBITA

TELEVISION – KEY FIGURES



COMPLEMENTARY CHANNELS REVENUES & EBITA

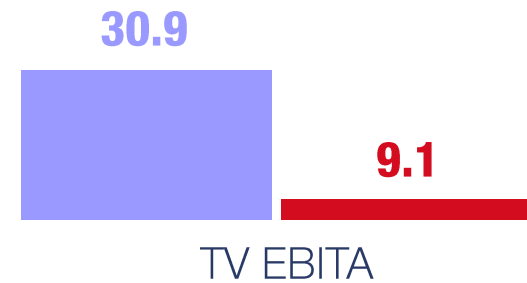
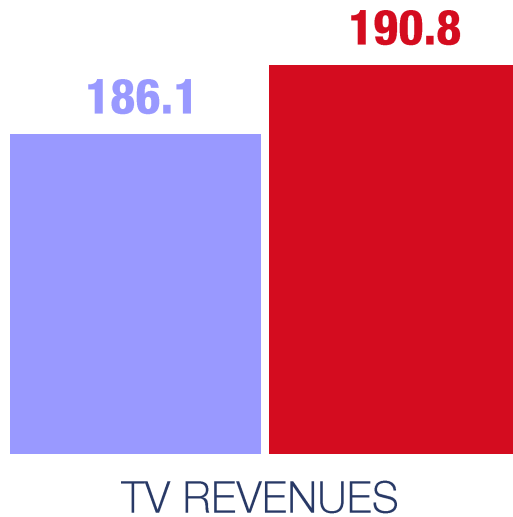
Key figures (€ millions)

2012

2013

+ 2.5%

- 70.7%



TELEVISION

Audience Ratings

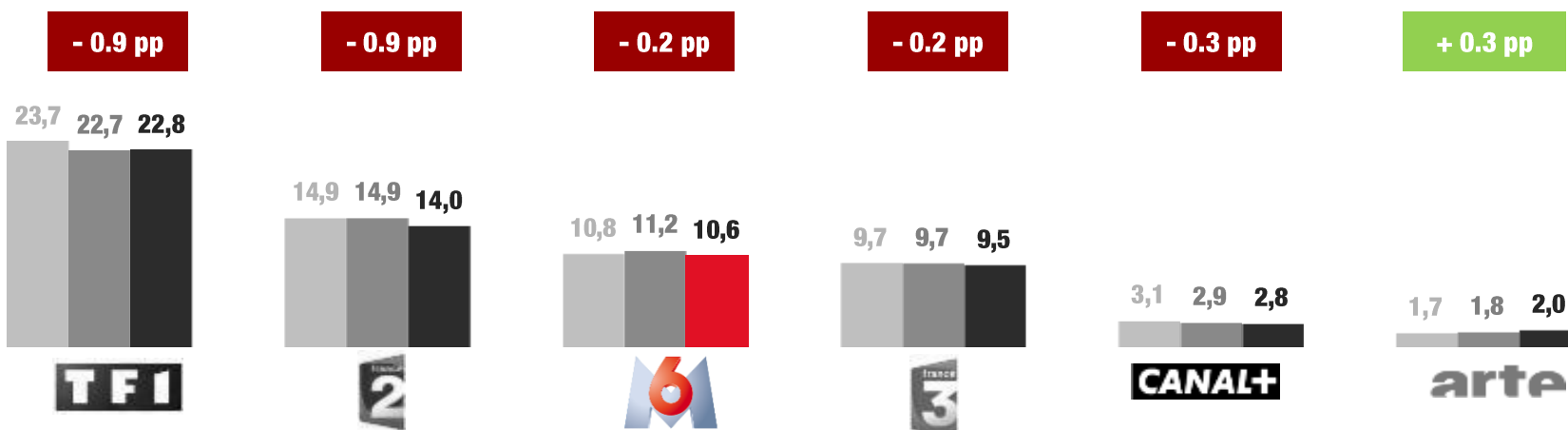
TELEVISION - Audience Ratings



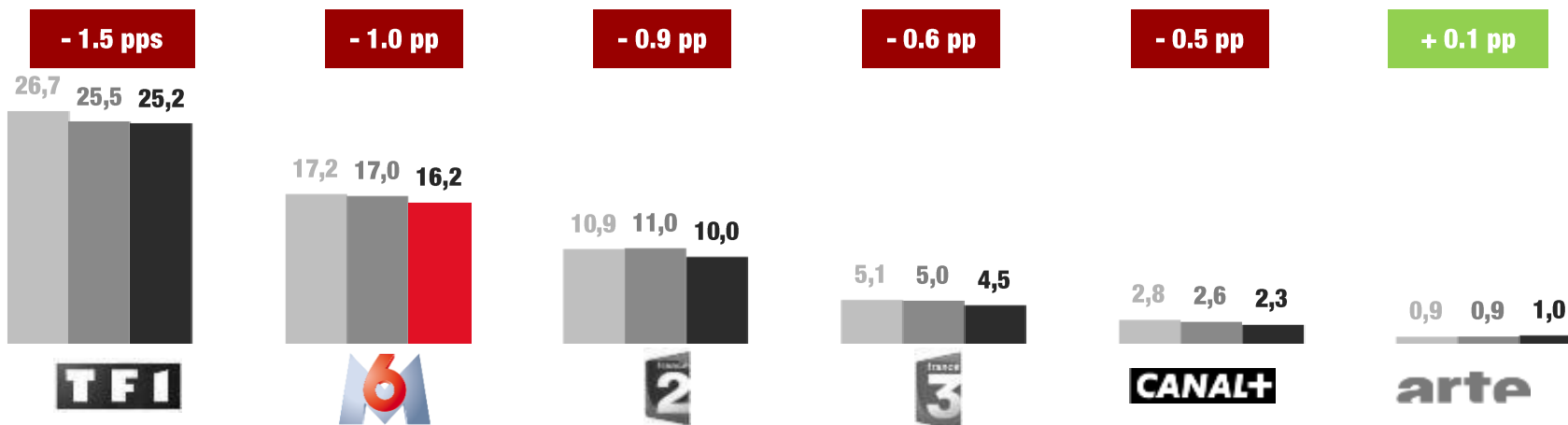
Over a 2-year period, M6 proved more resilient than its competitors

2011
2012
2013

4+ audience share (%)



Hws <50 audience share (%)



TELEVISION - Audience Ratings

Regular prominence: M6's most popular programmes regularly attract more than 4 million viewers



6 nights > 6 m
16 nights > 5 m



39 episodes > 4 m
16 episodes > 5 m



5 nights > 4 m



13 episodes > 4 m
(of 13 episodes broadcast)

TELEVISION - Audience Ratings

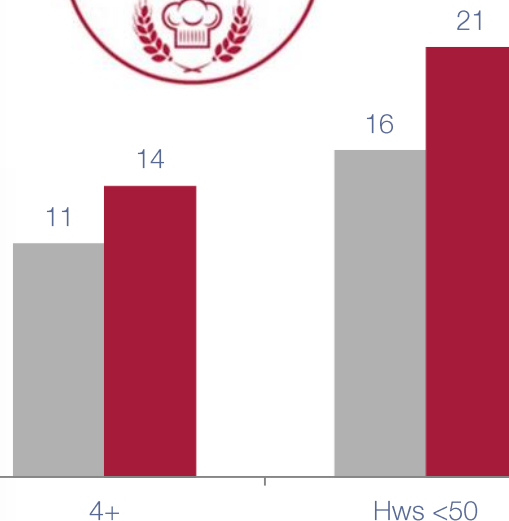
2013: successful launch of the new access prime-time programmes



■ Slot average (1st half-year)
■ LES REINES DU SHOPPING

**220,000
more viewers**

between the 1st and 2nd part



■ Slot average (1st half-year)
■ LA MEILLEURE BOULANGERIE

**600,000+
viewers**

over the 8 week broadcast
period

Mondays to Fridays:
M6 leader every 2nd day
across Hws <50

LE1945

3.3 m



4.3 m

TELEVISION

DTT Audience Ratings

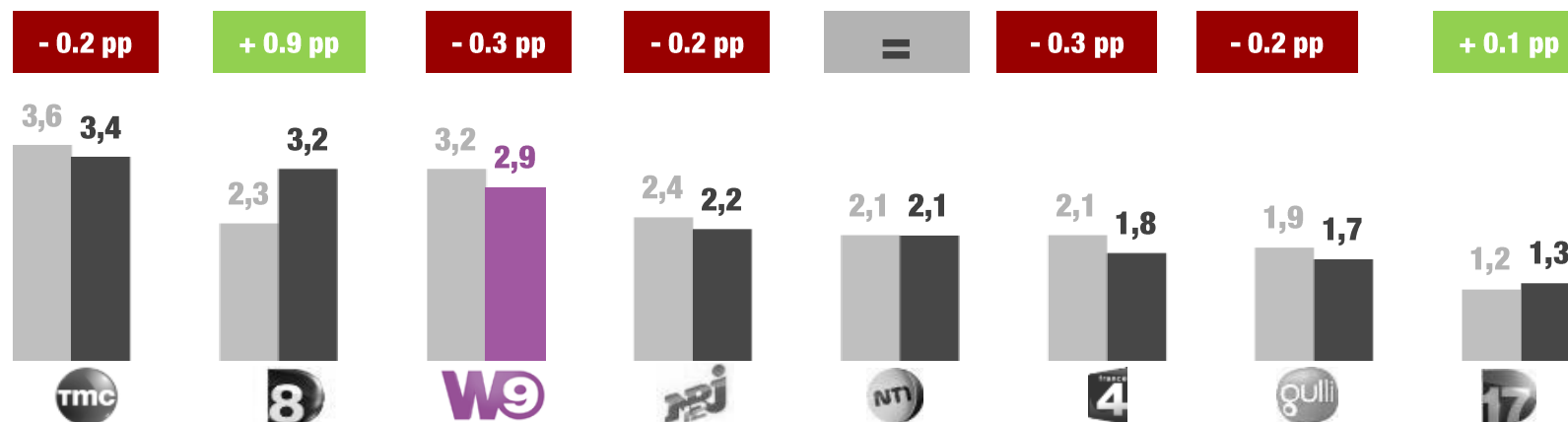
TELEVISION – DTT Audience Ratings

2013: W9 maintained its leadership in DTT among Hws <50

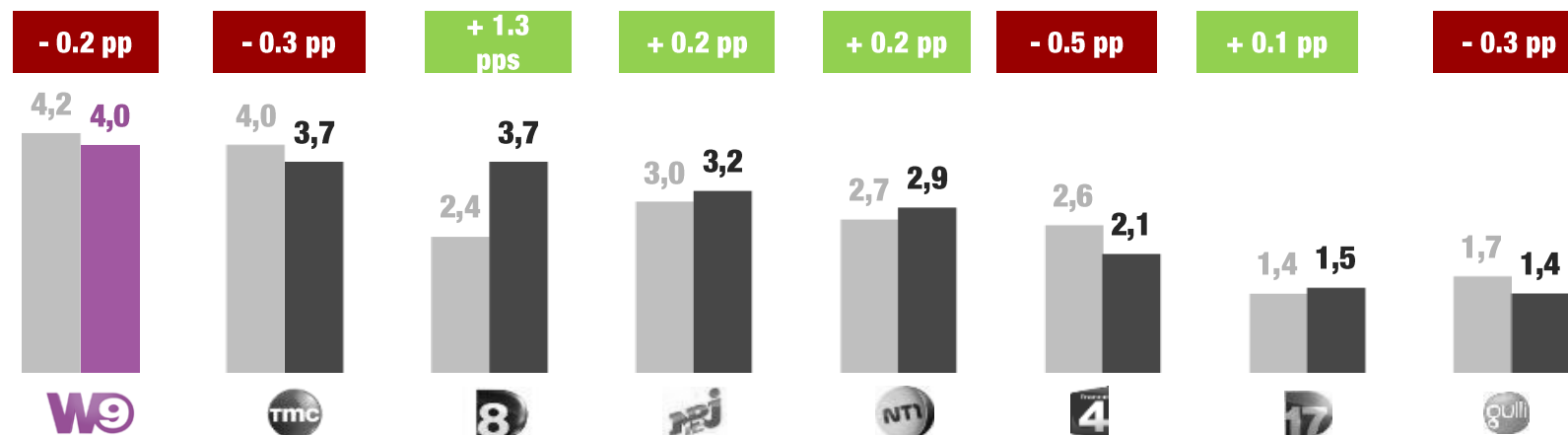


2012
2013

4+ audience share (%)



Hws <50 audience share (%)



TELEVISION – DTT Audience Ratings

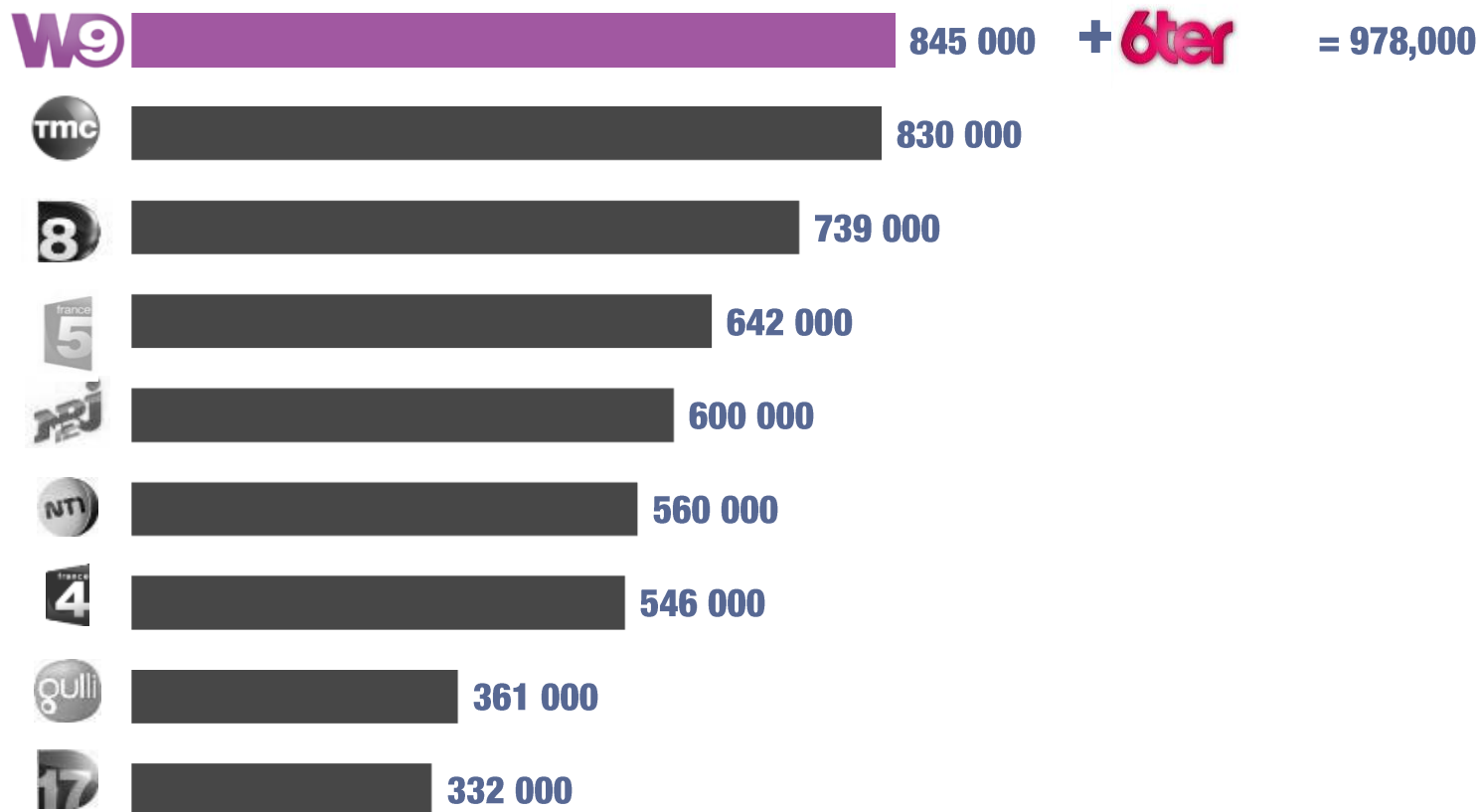
2013: W9 is the leading prime-time channel



4+ (number of viewers)



Between 8.50pm
and 10.30pm

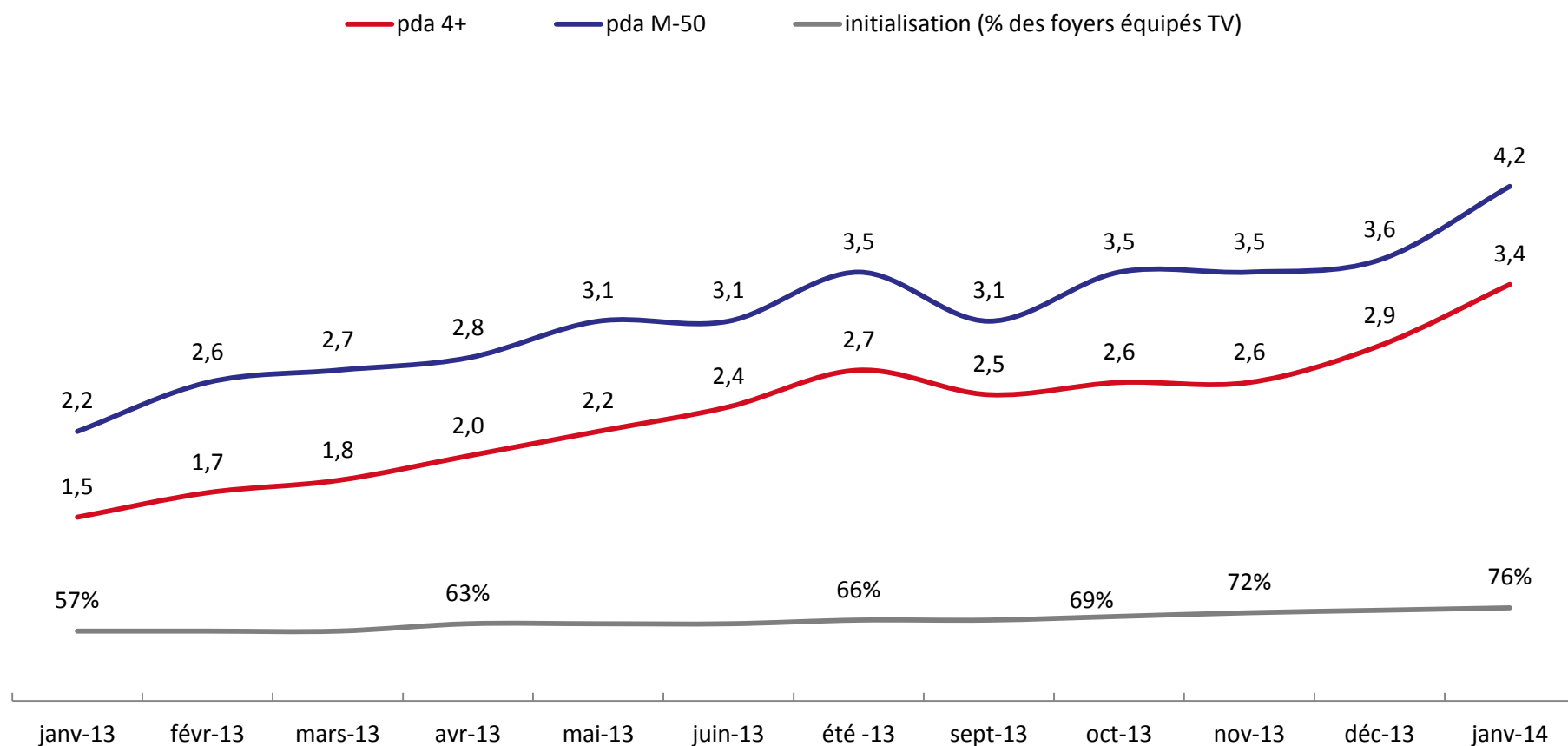


TELEVISION – DTT Audience Ratings



Over the whole year, the new DTT channels already attracted audience ratings of 2.3% among 4+ year olds and 3.1% among Hws <50

Monthly change in ratings of new DTT channels

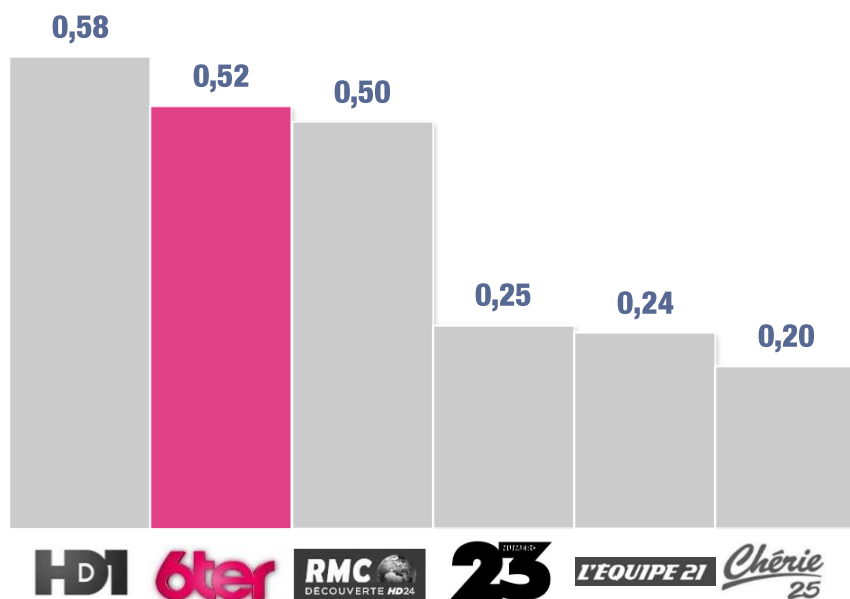


TELEVISION – DTT Audience Ratings

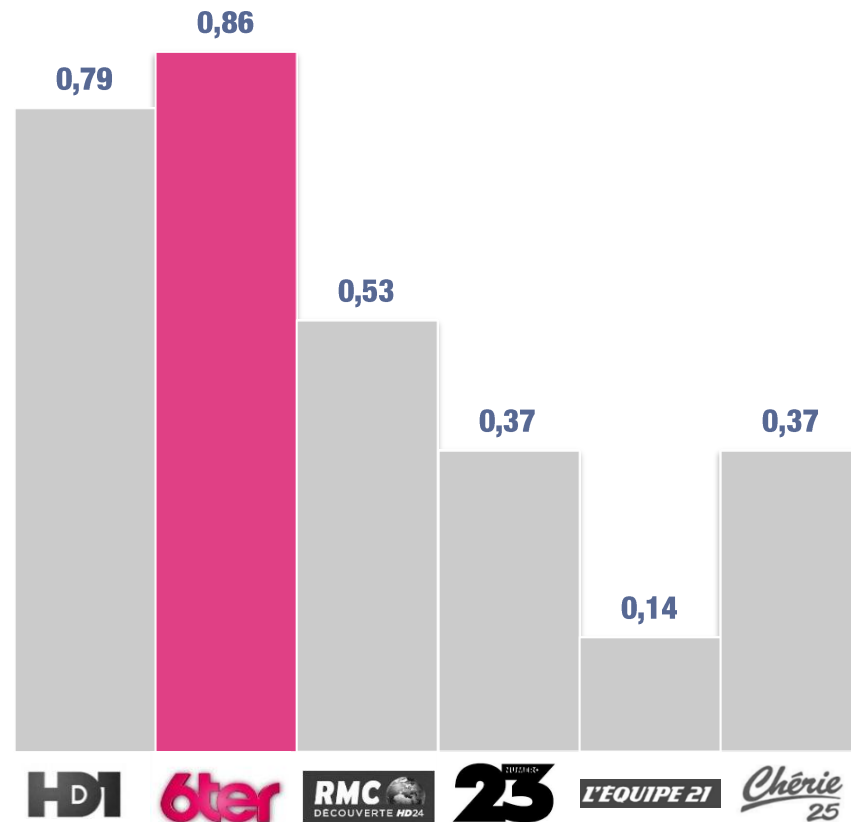
6ter leader among Hws <50 in 2013



4+ audience share (%)



Hws <50 audience share (%)



TELEVISION

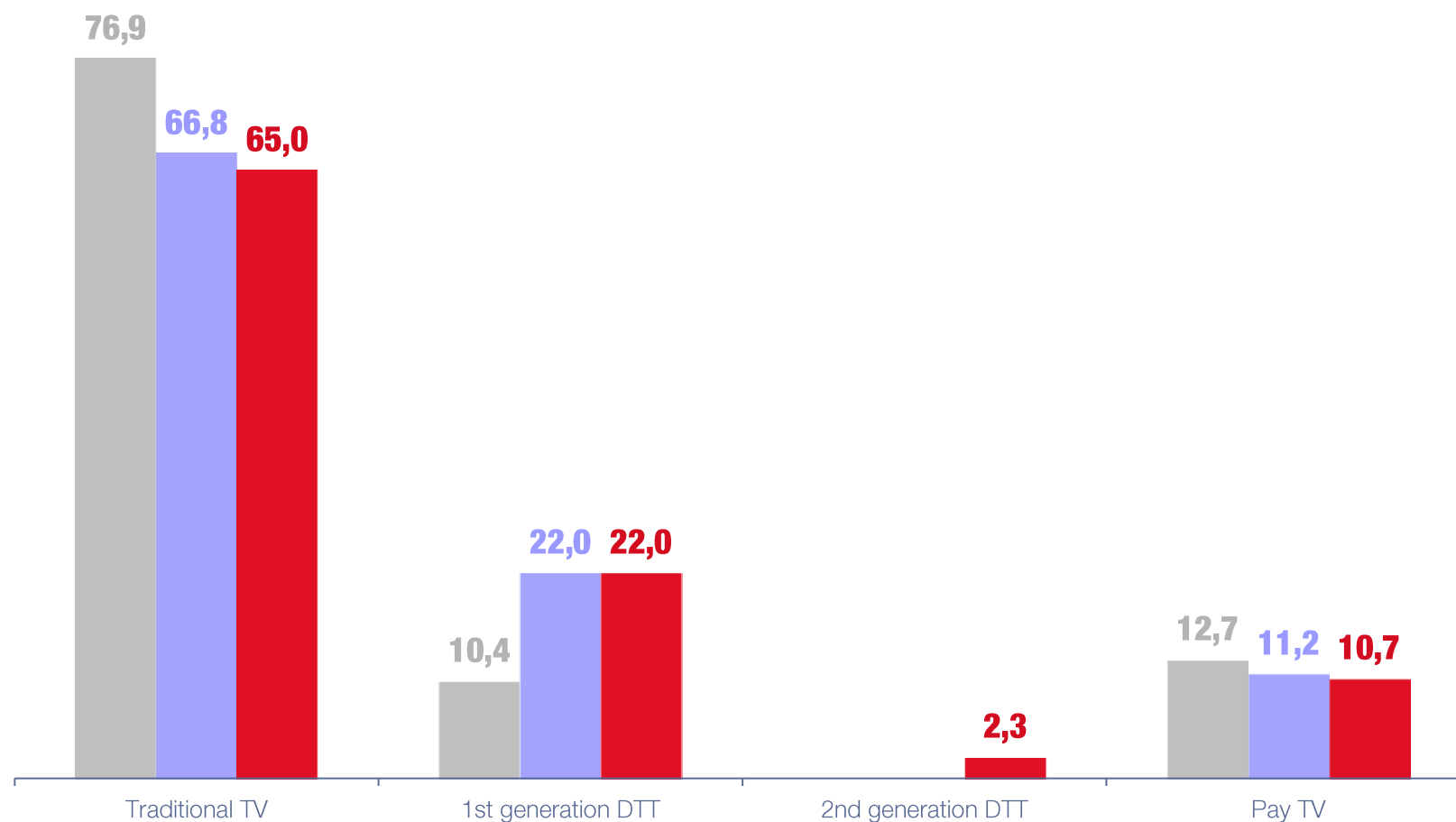
Cab Sat Audience Ratings

TELEVISION – Audience Ratings



Over the last 5 years, DTT channels have equally penalised traditional and pay TV channels

2008
2012
2013



TELEVISION – Cab Sat Audience Ratings

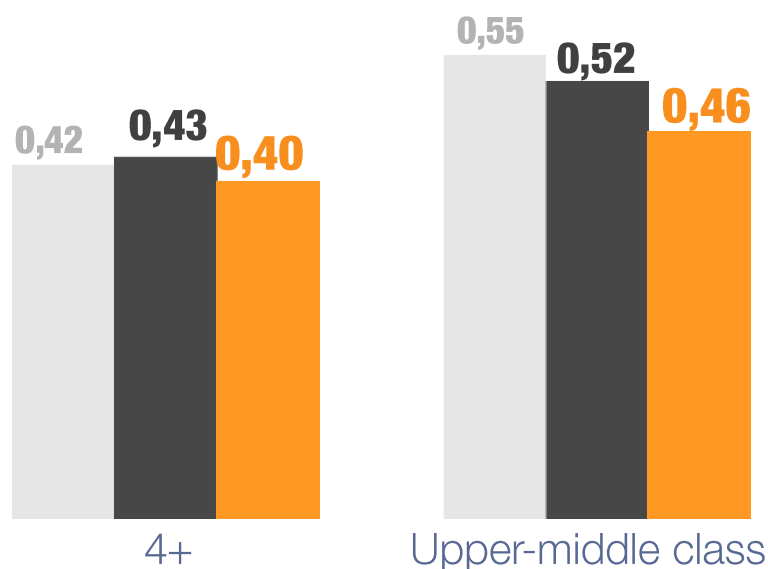
PARIS PREMIERE's solid performance unchanged in 2013

PARIS
PREMIERE

2011
2012
2013

Nationwide audience ratings
(excl. summer)

Equipment:
32% of households that own a TV



Rankings

4TH RANKED PAY CHANNEL

among all audiences
(2nd ranked – general interest)

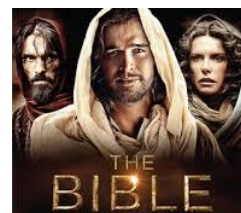
2ND RANKED PAY CHANNEL

among upper-middle class viewers

Programmes

**LA REVUE
DE PRESSE**

**ZEMMOUR
&
NAULLEAU**



TELEVISION – Cab Sat Audience Ratings

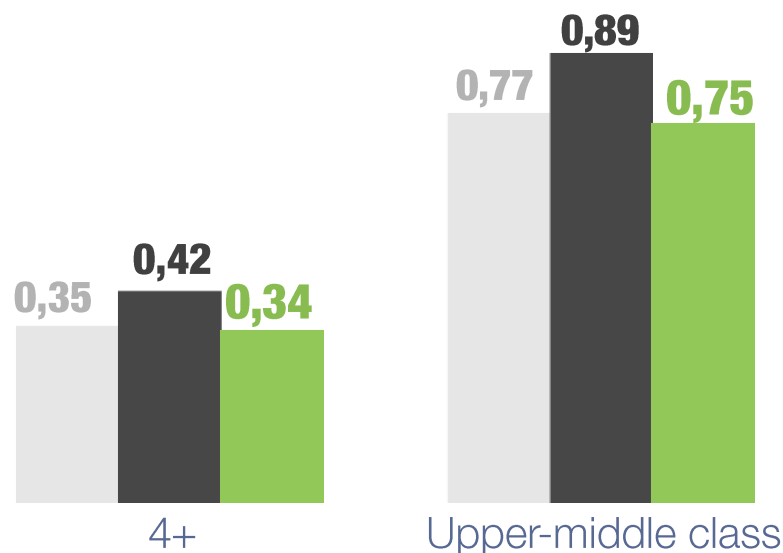


TEVA confirmed its undisputed Pay TV leadership position among Hws <50

2011
2012
2013

Nationwide audience ratings
(excl. summer)

Equipment:
40% of households that own a TV



Rankings

6TH RANKED PAY CHANNEL
among all audiences
(4th ranked – general interest)

THE LEADING PAY CHANNEL
among Hws <50

Programmes



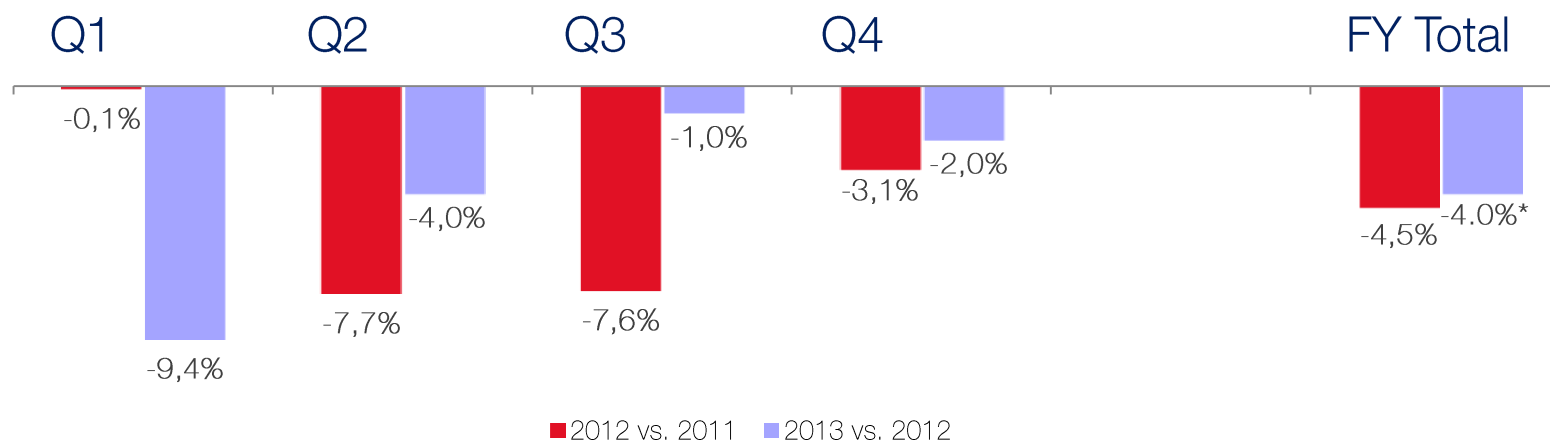
TELEVISION Advertising Market

TELEVISION – Advertising Market

The net TV advertising market continued to decline by an approximate 4% in 2013



Quarterly change in net advertising market
(%)

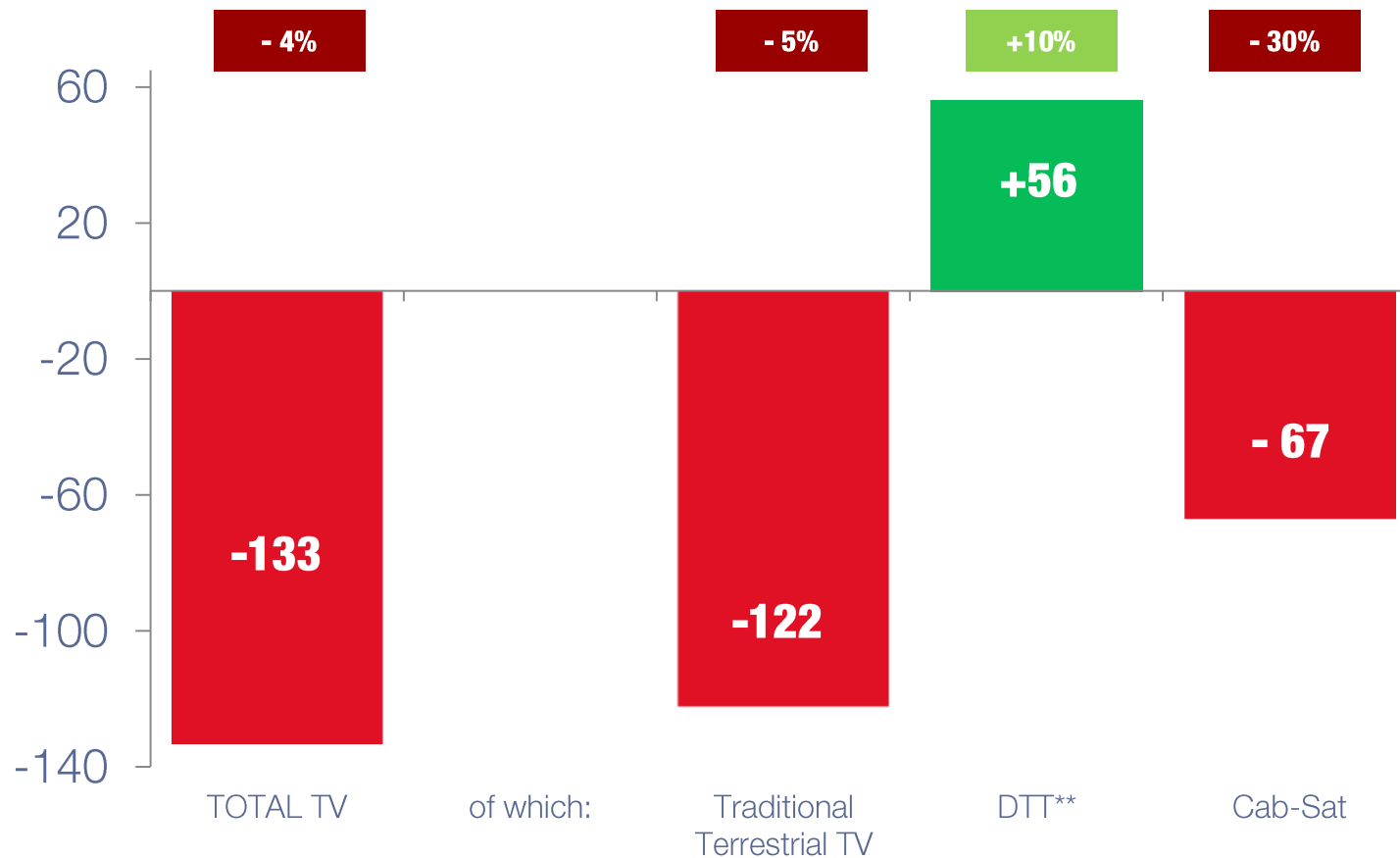


TELEVISION – Advertising Market



In a TV advertising market that declined in 2013, DTT channels gained market share points at the expense of Cab-Sat channels

2013 vs 2012 net change in advertising market, by environment
(€ m)*



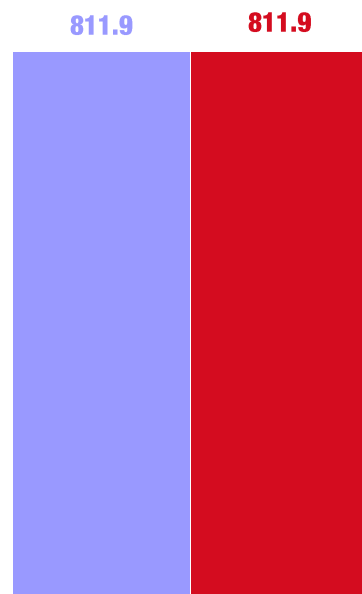
TELEVISION – Advertising Market

In a challenging environment, M6 Group achieved stable net advertising revenues in 2013

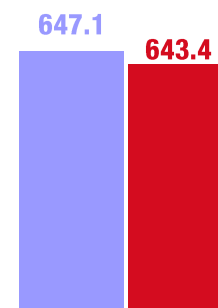


2012
2013

M6 Group net advertising
revenues
(€ m)



- 0.6%



Other operations

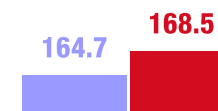
W9

6ter

Internet



+ 2.3%



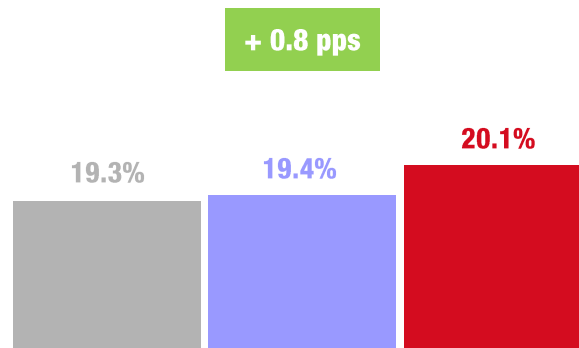
TELEVISION – Advertising Market



The net TV advertising market share of the M6 network grew in 2013 to an all-time high

2011
2012
2013

Change in net TV advertising market share of the M6 network since 2011 (%)



Several factors explain this increase in M6's net market share against the background of good audience ratings in 2012:

- Market share outperformance across major advertisers
- New customers won
- Commercial momentum (*particularly through commercial proposals, flash sales, 100% brands, etc.*)

TELEVISION – Advertising Market

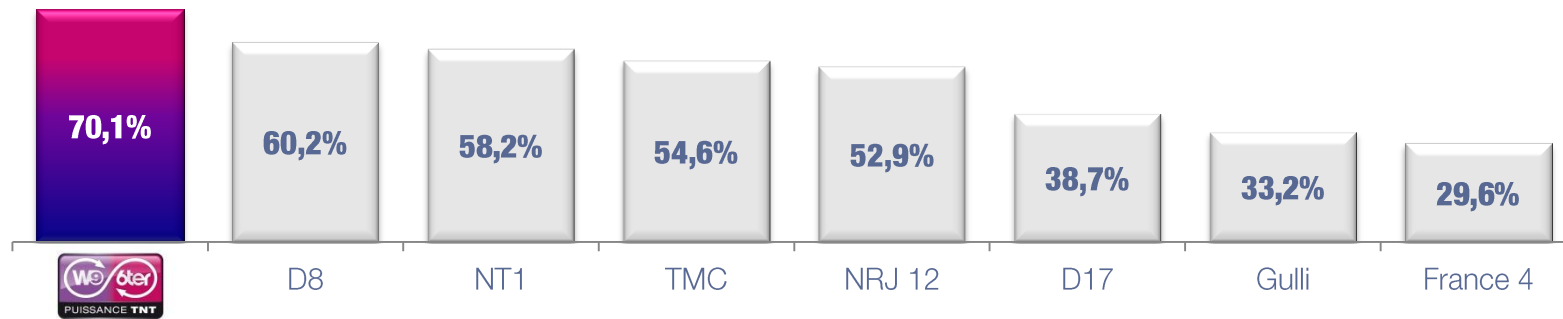
Puissance TNT, the major commercial innovation of 2014 in the advertising market is the leading DTT service



1 single advertising vehicle with screens synchronised by the second on W9 and 6ter

- = More user-friendly media purchasing
- = The leading advertising service on DTT
- = Greater instantaneous power and wider coverage of advertising targets

Advertisement coverage among under 50 year-old housewives
% - from 06/01 to 02/02/2014



More than 300 brands have already advertised on this new advertising vehicle in 2014

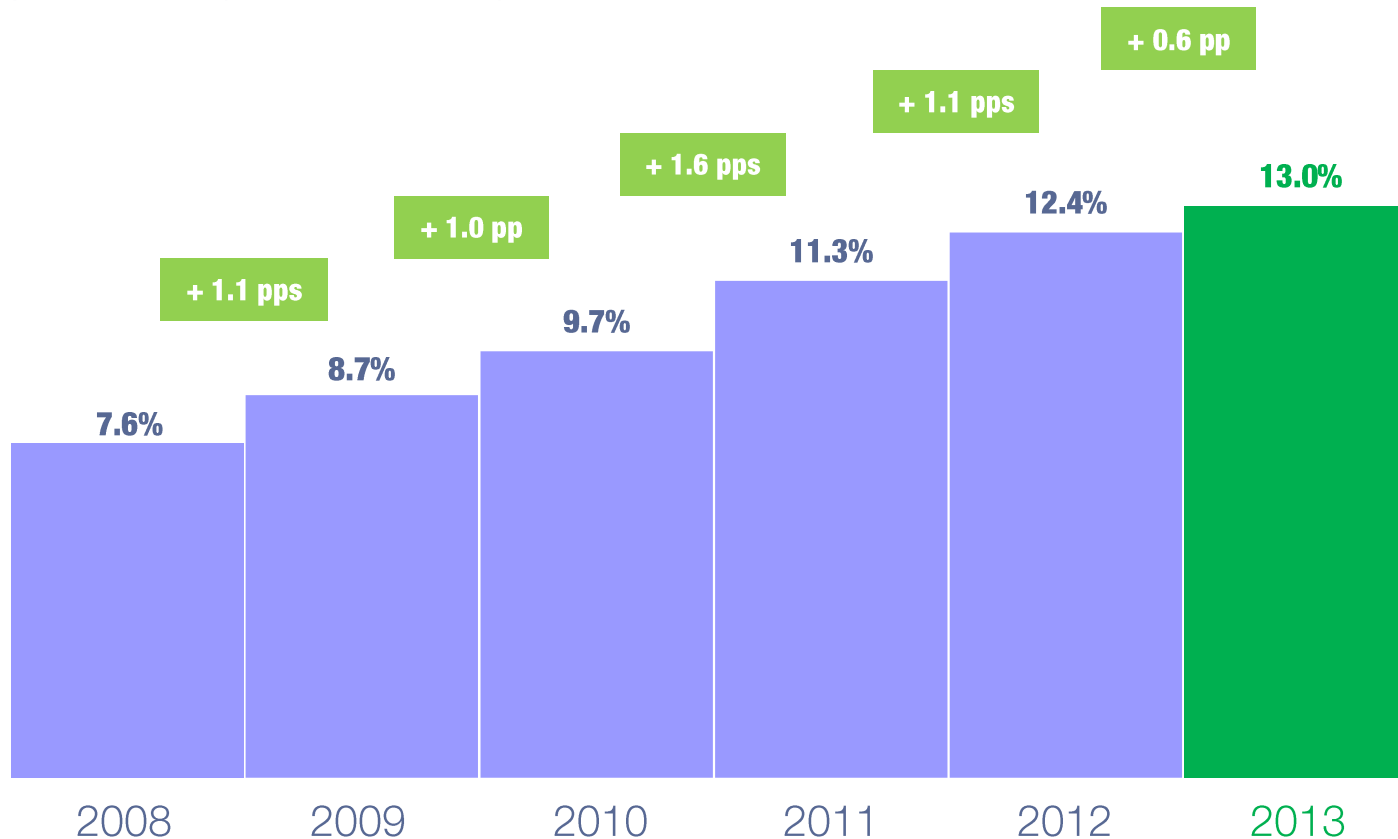
DIVERSIFICATION AND AUDIOVISUAL RIGHTS

DIVERSIFICATION AND AUDIOVISUAL RIGHTS



2008 - 2013: Increase in profitability of diversification operations

Change in operating margin of diversification and audiovisual rights operations (excl. F.C.G.B)

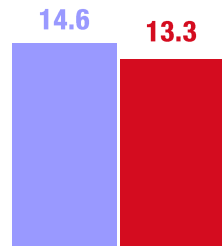


DIVERSIFICATION AND AUDIOVISUAL RIGHTS

M6 Interactions capitalised on its successes

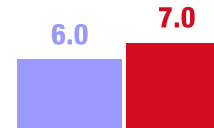


2012 Revenues (€ m)
2013



- 8.9%

EBITA (€ m)



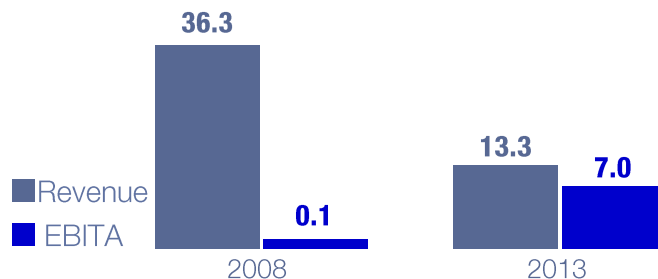
+ 15.8%

Margin

+ 11.2 pps

Key data

Over 5 years, the refocusing of operations generated a significant increase in profitability



Music

Vol. 1: 250,000 copies sold in 2013
(700,000 since its release)
Vol. 2: 250,000 copies sold



170,000 albums sold
500,000 seats

Shows

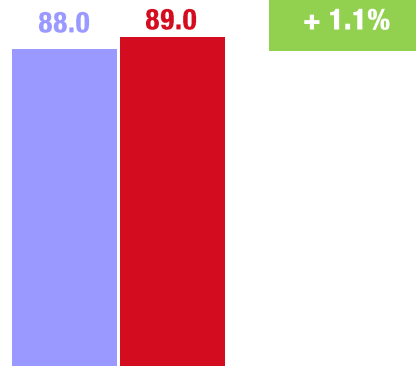


DIVERSIFICATION AND AUDIOVISUAL RIGHTS

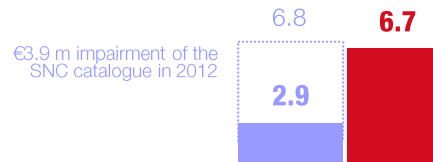
Audiovisual Rights: Substantial increase in profit margin



2012 Revenues (€ m)
2013



EBITA (€ m)



Margin

7.5%

Key data

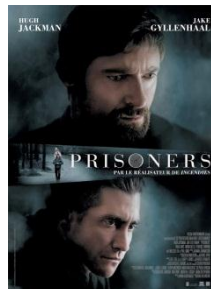
Market share gains thanks to a solid line-up

800,000 box office sales



Cinema

1.1 m box office sales



3 m box office sales



Video

600,000 copies sold



Co-production

€5 m international revenue



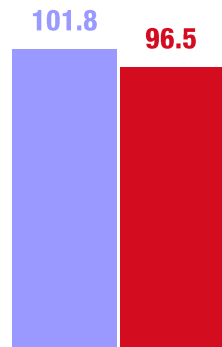
Revenue diversification thanks to the development of co-production operations

DIVERSIFICATION AND AUDIOVISUAL RIGHTS

M6 Web in an investment phase

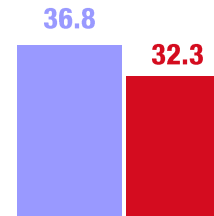


2012 Revenues (€ m)
2013



- 5.2%

EBITA (€ m)



- 12.2%

Margin

- 2.7 pps

33.5%

Key data

M6 Mobile



2.8 m customers
at end December 2013
(vs. 2.4 m at end 2012)

New media derived from TV channels



1.2 m
applications downloaded
since the November 2013
launch

Diversification



Videos specifically developed
for online broadcast

DIVERSIFICATION AND AUDIOVISUAL RIGHTS

M6 Web is developing an innovative strategy



12.1 m

unique visitors per month
to all Group websites



12 m

Applications downloaded



1,000 hours

of content available monthly on the Group's
websites

2 m videos viewed daily

in 2013 on the Group's website

150 enriched programmes

every month



**900,000
subscribers**



**500,000
fans**

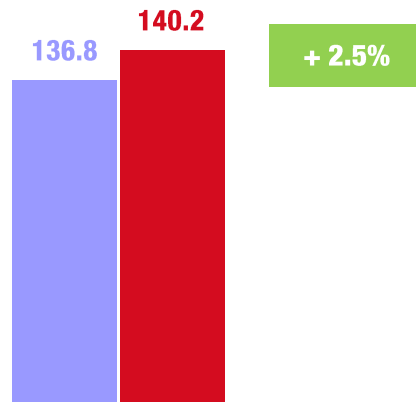


DIVERSIFICATION AND AUDIOVISUAL RIGHTS

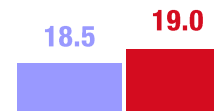
Ventadis division continuing operations: good resilience of margins



2012 Revenues (€ m)
2013



EBITA (€ m)



Margin

+ 0.1 pp

13.6%

Key data



Stable revenues in 2013

Improved profitability thanks to a better product mix



Revenues up **30%**

1m products sold in 2013



July 2013 acquisition

Strategy of investing in market niches

DIVERSIFICATION AND AUDIOVISUAL RIGHTS



Impact of the Mistergooddeal disposal on M6 Group financial statements

In the financial statements at 31 December 2013, Mistergooddeal's operations were presented as operations held for sale in application of IFRS 5.

Restatements made are detailed in the table below:

		PRESENTATION BEFORE RESTATEMENT	FINANCIAL STATEMENTS PUBLISHED 31.12.13
REVENUES		€121.2 m	-
EBITA		€(5.3) m	-
LOSS FROM DISCONTINUED OPERATIONS	Operating loss after tax	-	€(4.0) m
	Capital loss on disposal after tax	-	€(14.7) m
NET LOSS		€(4.0) m	€(18.7) m

* The results of Mistergooddeal, a subsidiary held for sale, are included in consolidated EBITA in this presentation in order to highlight the economic performance of the M6 Group. Only impairment of assets held for sale is presented as an operating expense related to business combinations.

DIVERSIFICATION AND AUDIOVISUAL RIGHTS



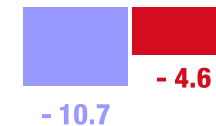
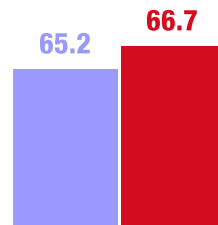
F.C.G.B: Loss reduced despite an increased tax burden
(75% tax)

2012
2013

Revenues (€ m)

EBITA (€ m)

+ 2.4%



Key data



2011/2012

5th

Failed to
qualify

Last 16

2012/2013

7th

Last 16

French Cup
winners

2013/2014

9th
(at 17/02/2014)

Group stage

Last 32

FINANCIAL STATEMENTS

FINANCIAL STATEMENTS

Condensed consolidated statement of comprehensive income for the year to 31 December 2013 (excl. exceptional items)



Condensed consolidated statement of comprehensive income (€ millions)			
Excluding exceptional items M6 Group	31 December 2012	31 December 2013	2013 / 2012 change (€ m)
Revenue	1,386.6	1,382.8	(3.8)
Other operating revenues	7.8	14.6	6.9
Total operating revenues	1,394.4	1,397.5	3.1
Materials and other operating expenses	(750.9)	(758.4)	(7.5)
Personnel costs (including profit-sharing plan contributions)	(252.6)	(259.6)	(7.0)
Taxes and duties	(61.2)	(59.6)	1.6
Net depreciation/amortisation/provision charges	(111.2)	(113.7)	(2.5)
Profit from recurring operations [EBITA]	218.5	206.2	(12.3)
Capital gains on disposals of non-current assets	-	-	-
Operating income and expenses related to business combinations	(12.5)	(16.9)	(4.3)
Operating profit [EBIT]	206.0	189.4	(16.6)
Net financial income	24.4	17.7	(6.7)
Share of profit of associates	0.0	(0.0)	(0.0)
Profit before tax	230.4	207.0	(23.3)
Income tax	(90.2)	(94.9)	(4.7)
Net profit of continuing operations	140.2	112.1	(28.1)
Net profit for the year	140.2	112.1	(28.1)

FINANCIAL STATEMENTS

Condensed balance sheet at 31 December 2013 (excl. exceptional items)



Condensed consolidated balance sheet (excl. exceptional items)

M6 Group	31 December 2012	31 December 2013	2013 / 2012 change (€ m)
Goodwill	66.8	63.4	(3.4)
Non-current assets	298.8	292.1	(6.7)
Current assets	644.7	604.0	(40.7)
Cash and cash equivalents	315.6	292.1	(23.5)
TOTAL ASSETS	1,325.9	1,251.7	(74.3)
Group equity	687.6	571.7	(115.9)
Non-controlling interests	0.2	0.3	0.1
Non-current liabilities	11.7	10.7	(0.9)
Current liabilities	626.4	668.9	42.5
TOTAL EQUITY AND LIABILITIES	1,325.9	1,251.7	(74.3)

FINANCIAL STATEMENTS

Cash flow statement for the year to 31 December 2013 (excl. exceptional items)



	31/12/2012	31/12/2013	Change (€ m)
Self-financing capacity from operations	317.7	322.9	5.2
WCR movements	11.9	50.1	38.1
Taxes	(88.5)	(82.2)	6.3
Cash flow from operating activities	241.2	290.7	49.5
Cash flow used in investment activities	(90.5)	(80.3)	10.2
<i>Recurring items</i>	<i>(112.7)</i>	<i>(91.3)</i>	<i>21.4</i>
<i>Non-recurring items</i>	<i>22.2</i>	<i>11.0</i>	<i>(11.2)</i>
Cash flow used in financing activities	(163.7)	(233.5)	(69.9)
<i>Recurring items</i>	<i>(143.7)</i>	<i>(107.2)</i>	<i>36.5</i>
<i>Non-recurring items</i>	<i>(20.0)</i>	<i>(126.3)</i>	<i>(106.3)</i>
Effect of translation adjustment on cash and cash equivalents	(0.0)	(0.4)	(0.3)
Net change in cash and cash equivalents	(13.0)	(23.5)	
Cash and cash equivalents - opening balance	328.6	315.6	(13.0)
Cash and cash equivalents - closing balance	315.6	292.1	(23.5)
Net cash and cash equivalents - closing balance	317.5	292.6	(24.9)

FINANCIAL STATEMENTS

Financial ratios at 31 December 2013



(€ millions except data in %)

2011

2012

2013

Profitability / Cash Flows

Profit from Recurring Operations (EBITA)	245.0	218.5	206.2
Free Cash Flows (FCF)	228.9	214.4	281.5
FCF excluding growth investments	236.6	217.0	281.6
Operating Margin (EBITA / Revenue)	17.2%	15.8%	14.9%
Adjusted Cash Conversion Ratio	96.6%	99.3%	136.6%
Net Margin (Net Profit / Revenue)	10.5%	10.1%	8.1%

Balance Sheet

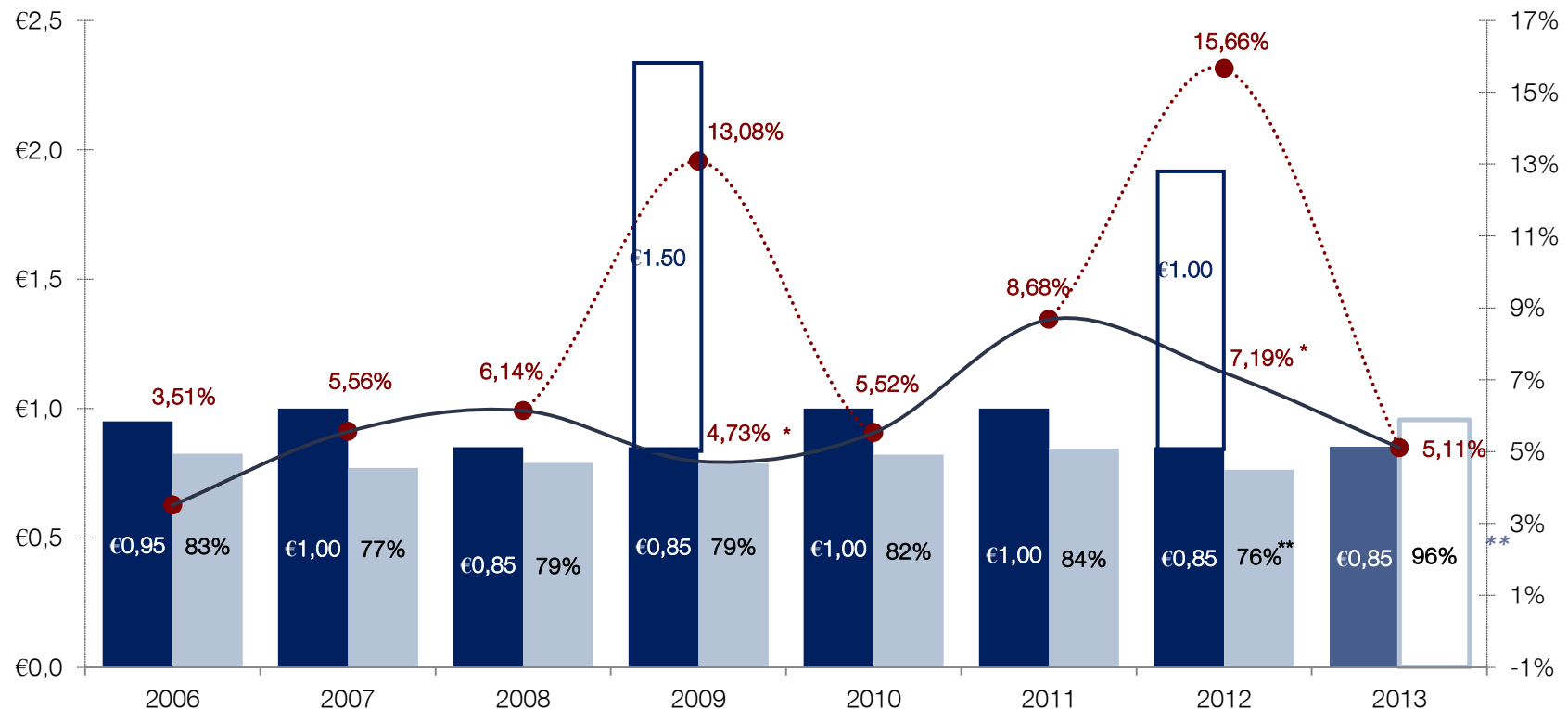
Capital employed	365.3	372.0	280.5
Net cash and cash equivalents	329.4	317.5	292.6
Equity - Group share	693.7	687.6	571.7

FINANCIAL STATEMENTS



Dividend maintained at €0.85 per share and increase in the pay-out ratio to 96% of consolidated Net Profit

Dividends



* Pay-out ratio excluding exceptional dividend

** 79% excl. Summit

— Yield (calculated based on the year-end closing price)

Pay-out ratio (as % of net profit from continuing activities attributable to the Group)

□ Exceptional dividend paid during the year, per share

■ Ordinary dividend paid during the year, per share

OUTLOOK

OUTLOOK

2014 Challenges



CONSOLIDATE GROUP AUDIENCES



BUILD THE BEST DTT PACKAGE



ACCELERATE DIVERSIFICATION



EXPAND THE PORTFOLIO OF FREE-TO-AIR CHANNELS



CONTINUE THE DEVELOPMENT OF DELINEARISED BRANDS



APPENDICES

APPENDICES

Analytical consolidated income statement M6 GROUPE



<i>(€ millions)</i>	31/12/2013	31/12/2012	2012 / 2013 change (€ m) %	
M6 TV Network				
Advertising revenues	643.4	647.1	(3.7)	-0.6%
Other revenues	21.4	16.9	4.5	26.9%
Profit from recurring operations (EBITA)	144.8	142.5	2.3	1.6%
Digital Channels				
Revenue	190.8	186.1	4.7	2.5%
Profit from recurring operations (EBITA)	9.1	30.9	(21.9)	-70.7%
Diversification & Audiovisual Rights				
Revenue	526.9	536.3	(9.4)	-1.8%
Profit from recurring operations (EBITA)	55.1	47.8	7.3	15.2%
Other revenues	0.4	0.2	0.2	84.7%
Eliminations and unallocated items	(2.7)	(2.7)	0.0	-1.3%
Consolidated revenue	1,382.8	1,386.6	(3.8)	-0.3%
Consolidated profit from recurring operations (EBITA)	206.2	218.5	(12.3)	-5.6%
Operating income and expenses related to business combinations	(16.9)	(12.5)	(4.3)	34.5%
Capital gains on the disposal of subsidiaries and equity investments	-	-	-	
Consolidated operating profit (EBIT)	189.4	206.0	(16.6)	-8.1%
Net financial income	17.7	24.4	(6.7)	-27.5%
Share of associates' net profit	(0.0)	0.0	(0.0)	-1250.1%
Consolidated profit before tax (EBT)	207.0	230.4	(23.3)	-10.1%
Income tax	(94.9)	(90.2)	(4.7)	5.3%
Net profit	112.1	140.2	(28.1)	-20.0%
Minority interests	(0.1)	(0.0)	(0.0)	0.5
Net profit for the year - Group share	112.1	140.2	(28.1)	-20.1%

APPENDICES

Segment contribution analysis M6 TV Network



	31/12/2013			31/12/2012			2012 / 2013 change		
	Business segment total revenue	External revenue	EBITA	Business segment total revenue	External revenue	EBITA	Business segment total revenue	External revenue	EBITA
M6 Channel *	732.3	644.8	140.1	735.6	649.8	138.2	(3.4)	(5.0)	1.9
Audiovisual and film production subsidiaries	107.2	20.0	4.7	102.0	14.2	4.4	5.2	5.8	0.4
Intra-group eliminations	127.0	-	-	(131.6)	-	-	258.6	-	-
Total M6 TV network	966.5	664.8	144.8	706.1	664.0	142.5	260.4	0.8	2.3

* including M6 Publicité (advertising agency)

APPENDICES

Analytical presentation of segment contributions M6 TV Network



<i>(€ millions)</i>	31/12/2013	31/12/2012	2012/2013 change (€ m) %	
External advertising revenues	643.4	647.1	(3.7)	-0.6%
Intra-Group advertising revenues	9.8	10.5	(0.7)	-6.8%
Advertising agency cost - M6's share, taxes and copyright, broadcasting cos	(113.2)	(112.4)	(0.7)	0.6%
Free-to-Air net revenues	540.0	545.2	(5.2)	-1.0%
Programming costs	(342.8)	(346.9)	4.1	-1.2%
Gross margin on programming	197.2	198.3	(1.1)	-0.5%
as % of revenue	36.5%	36.4%		
Net other operating expenses	(68.5)	(72.3)	3.8	-5.2%
Ex-segment commissions net of advertising agency costs not allocated to M	11.4	12.1	(0.8)	-6.3%
M6 TV network other subsidiaries' EBITA	4.7	4.4	0.4	8.2%
M6 TV Network EBITA	144.8	142.5	2.3	1.6%

Segment contribution analysis



Digital channels

<i>(€ millions)</i>	Business segment total revenue	31/12/2013	EBITA	Business segment total revenue	31/12/2012	EBITA	2012/2013 change		
		External revenue			External revenue		Business segment total revenue	External revenue	EBITA
Total Digital Channels	196.2	190.8	9.1	190.3	186.1	30.9	5.9	4.7	(21.9)

Diversification and audiovisual rights

<i>(€ millions)</i>	Business segment total revenue	31/12/2013	EBITA	Business segment total revenue	31/12/2012	EBITA	2012/2013 change		
		External revenue			External revenue		Business segment total revenue	External revenue	EBITA
Audiovisual Rights	97.7	89.0	6.7	105.5	88.0	2.9	(7.8)	1.0	3.8
Interactions	16.3	13.3	7.0	17.7	14.6	6.0	(1.4)	(1.3)	0.9
Ventadis	267.9	261.4	13.7	273.7	266.7	12.9	(5.8)	(5.3)	0.8
M6 Web	99.4	96.5	32.3	104.3	101.8	36.8	(4.9)	(5.3)	(4.5)
FCGB	67.2	66.7	(4.6)	65.7	65.2	(10.7)	1.5	1.5	6.2
Intra-Group eliminations	(11.3)	-	-	(12.9)	-	-	1.6	-	-
Total Diversifications & Audiovisual Rights	537.2	526.9	55.1	554.0	536.3	47.8	(26.5)	(14.8)	5.4

Q&A