



PRESENTATION OF ANNUAL RESULTS

DISCLAIMER

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THE INFORMATION, TABLES AND FINANCIAL STATEMENTS INCLUDED IN THIS DOCUMENT, ESPECIALLY IN THE APPENDICES, ARE CURRENTLY UNDERGOING AUDIT AND ARE AWAITING AMF REGISTRATION (REGISTRATION DOCUMENT INCLUDING THE ANNUAL FINANCIAL REPORT).





INTRODUCTION



RELEVANCE OF GROUP STRATEGIC MODEL

CONTENT ACQUISITION & PRODUCTION











DIGITAL ACTIVITIES











CONTENT BROADCASTING

























DIVERSIFICATION































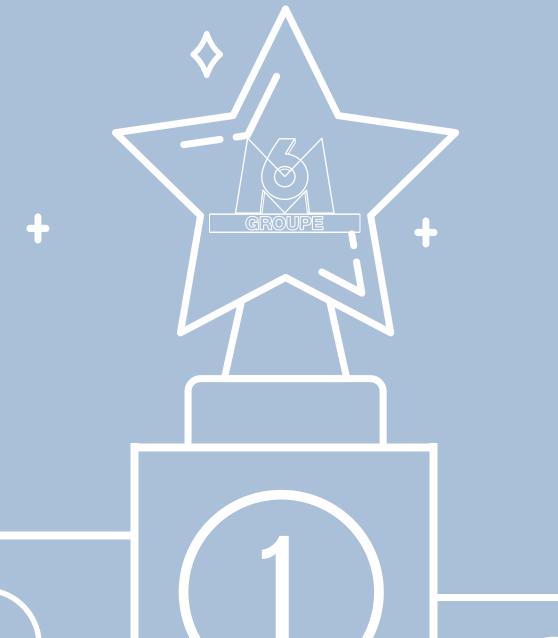


2016 HIGHLIGHTS



2016 HIGHLIGHTS

1. HISTORIC AUDIENCE FIGURES



AUDIENCE SHARE WRP<50

22.2%



2016 HIGHLIGHTS

1. HISTORIC

AUDIENCE

FIGURES

SHAR



2016 HIGHLIGHTS

1. HISTORICAL
AUDIENCE
FIGURES

% SHARE AUDIENCE



2016 HIGHLIGHTS

1. HISTORICAL
AUDIENCE
FIGURES

WRP<50 % SHARE **AUDIENCE**



2016 HIGHLIGHTS

2. RECORD EBITA DUE TO NON-RECURRING CONTRIBUTION OF THE M6 MOBILE CONTRACT



CONTRACTUAL COMPENSATION RECEIVED

350M



3. TWO NEW ACQUISITIONS

CONTENT ACQUISITION & PRODUCTION













DIGITAL ACTIVITIES











CONTENT BROADCASTING

























DIVERSIFICATION

































ADVERTISING REVENUE

€853.3M

ALL-TIME HIGH



ADVERTISING MARKET SHARE OF FREE-TO-AIR CHANNELS

24.3%

ALL-TIME HIGH



€245.5M



2016 KEY FIGURES



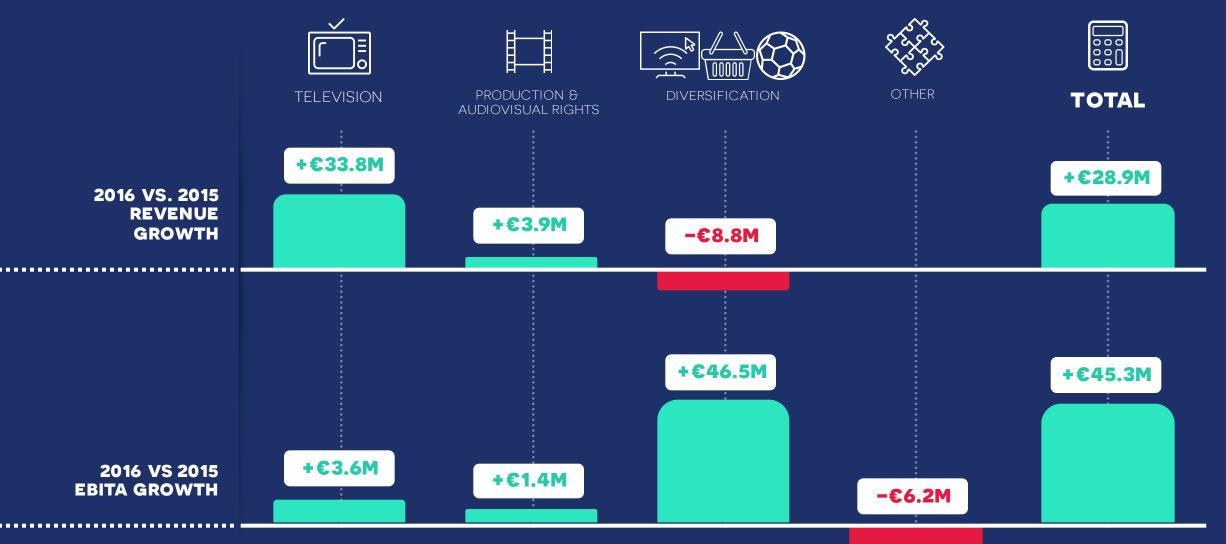
KEY FIGURES (€ MILLIONS)

STRONG INCREASE IN RESULTS





MOMENTUM OF TV AND IMPACT OF M6 MOBILE





TELEVISION AUDIENCE RATINGS



M6 GROUP GAINED GROUND IN 2016

2015

2016

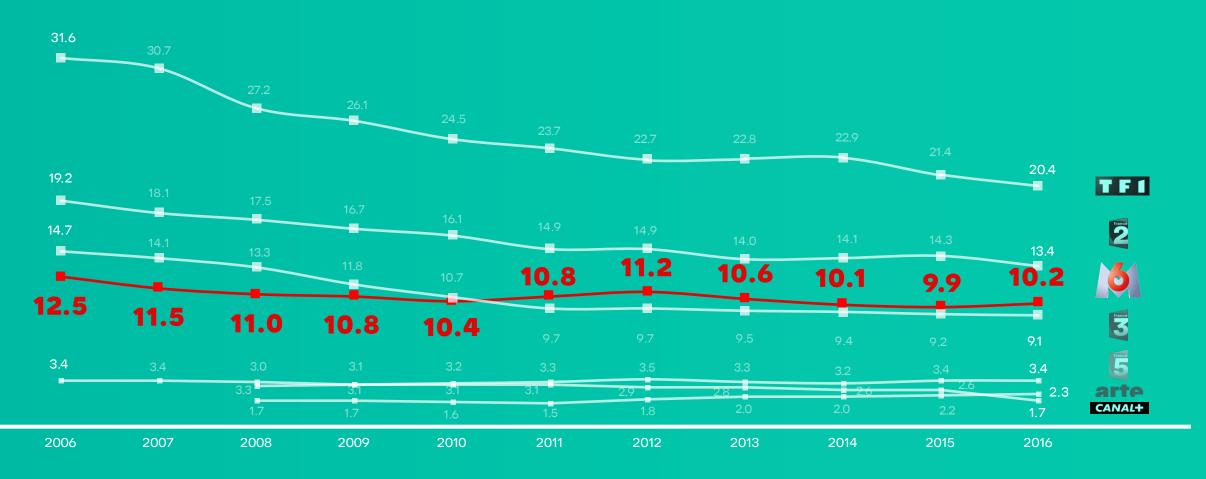
AUDIENCE RATINGS OF FREE-TO-AIR CHANNELS





2016: M6 NARROWED THE GAP WITH F2 AND TF1

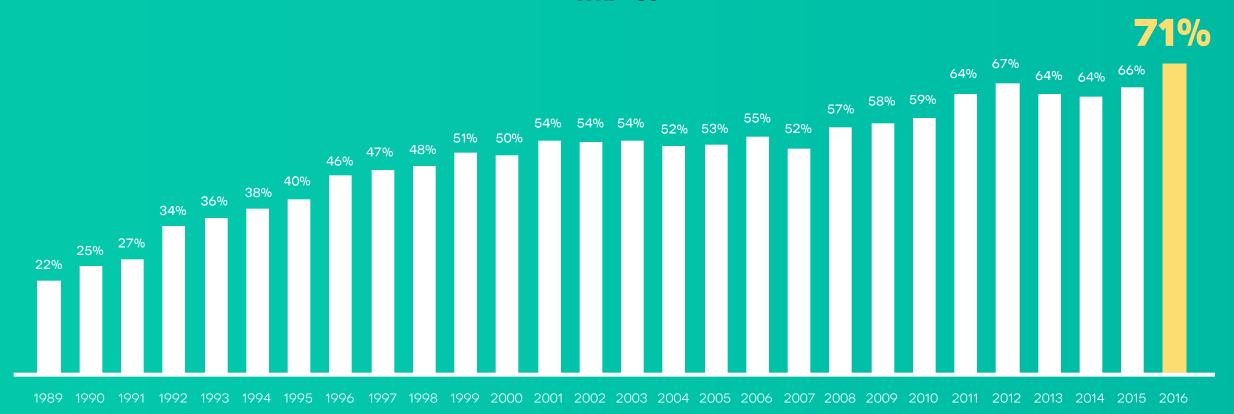
FULL-YEAR AUDIENCE SHARES (4+) OF TRADITIONAL CHANNELS (IN %)





2016: ON THE COMMERCIAL TARGET, M6 HAS NEVER BEEN SO CLOSE TO TF1

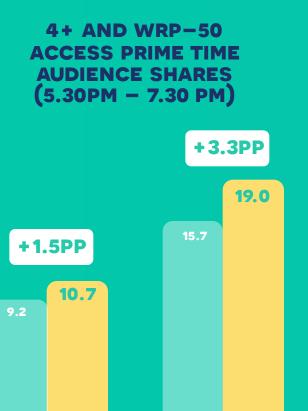
CHANGE IN M6 / TF1 CHANNEL AUDIENCE SHARE RATIO AMONG WRP-50





TELEVISION - AUDIENCE RATINGS

M6: PROGRESS IN ACCESS PRIME TIME



WRP-50

2016 (EXC. EURO)



1.1 M 20% WRP-50



4+

2015

TELEVISION - AUDIENCE RATINGS

M6: NUMEROUS PRIME TIME SUCCESSES



SUCCESS OF STRONG BRANDS

3.9 M
22% WRP-50

L'AMOUR est dans le pré

SUCCESSFUL NEW PROGRAMMES

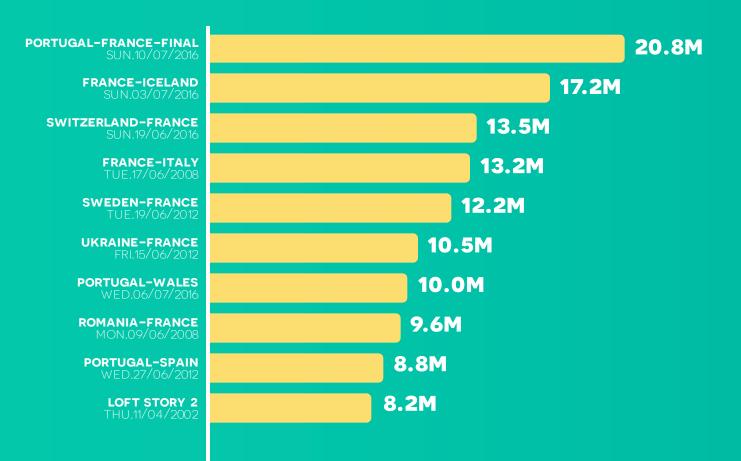
POWERFUL NEW US SERIES



TELEVISION - AUDIENCE RATINGS

WITH THE EURO, M6 ACHIEVED ITS THREE LARGEST AUDIENCES IN ITS HISTORY

TOP 10 M6 AUDIENCES SINCE ITS CREATION (MILLIONS OF VIEWERS)



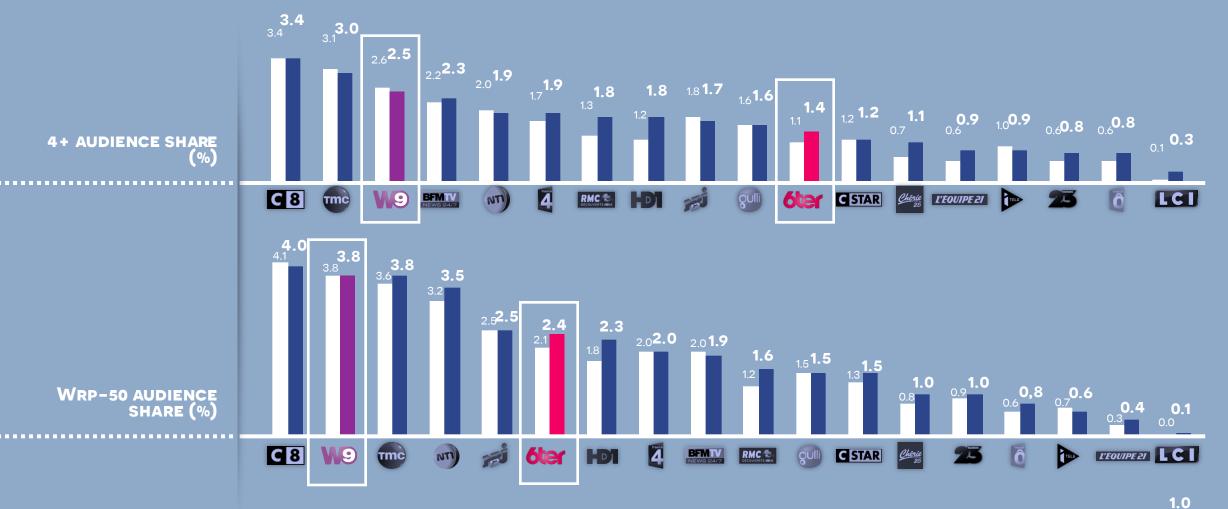


TELEVISION AUDIENCE RATINGS



W9 AND 6TER AMONG THE LEADING DTT CHANNELS ON THE COMMERCIAL TARGET

²⁰¹⁵ **2016**



SUCCESS OF W9 IN ACCESS AND PRIME TIME



SOLID RATINGS FOR W9 IN ACCESS



VERY STRONG PERFORMANCE IN SPORTS PROGRAMMES



POWERFUL CINEMA OFFERING



BEST RANGE OF MAGAZINES ON DTT AND SUCCESS OF NEW DOCUMENTARIES



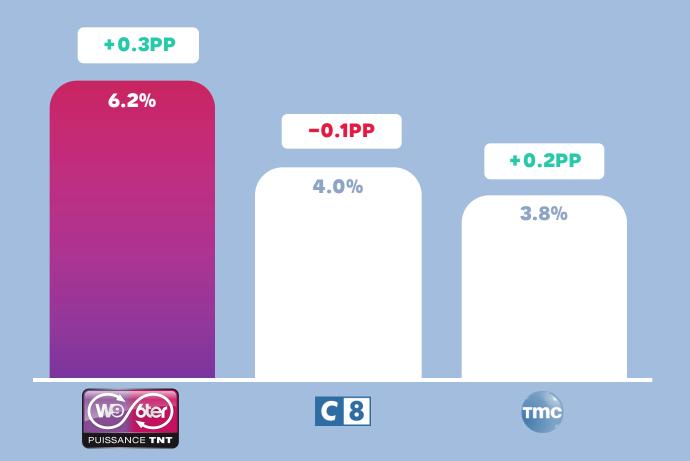
TELEVISION - DTT AUDIENCE RATINGS

PUISSANCE THE LEADING DTT SERVICE



THE LEADING DTT ADVERTISING SERVICE

2016 AUDIENCES (WRP-50)





A POWERFUL SUCCESSION OF PROGRAMMES THROUGHOUT THE DAY, ALL YEAR LONG

FACE AU DOUTE



c'est pie vie



TELEVISION - DTT AUDIENCE RATINGS

2016: 6TER HAD A REMARKABLE YEAR (UP 0.3PP 4+) PROGRESS AT ACCESS WITH SERIES AND REALITY TV

PRESENCE OF CINEMA (SUCCESS OF US BLOCKBUSTERS) AND MADE-FOR-TV FILMS

EXCELLENT
PERFORMANCE FOR
ORIGINAL SERIES"ONCE
UPON A TIME"

THE NORBERT
COMMIS D'OFFICE
PRODUCTION
CONTINUES TO GAIN
GROUND









NORBERT COMMIS D'OFFICE

6ter

TELEVISION — CAB SAT AUDIENCE RATINGS



IN 2016, PARIS PREMIÈRE AND TÉVA RANK AMONG THE BEST PAY CHANNELS



BEST-KNOWN PAY CHANNEL AMONG THE GENERAL PUBLIC*

BEST YEAR EVER AMONG THE GENERAL PUBLIC

2016 NATIONWIDE AUDIENCE SHARE (INC. SUMMER)

Upper socio-professionals

0.42% 0.45%

CHANNEL RECEIVED BY 32% OF FRENCH PEOPLE**



TOP RANKED CHANNEL AMONG WRP-50 BEST YEAR FOR 4+ / WRP-50 SINCE 2012

> **2016 NATIONWIDE AUDIENCE SHARE (INC. SUMMER)**

0.36% 0.79%

WRP-50

CHANNEL RECEIVED BY 42% OF FRENCH PEOPLE**

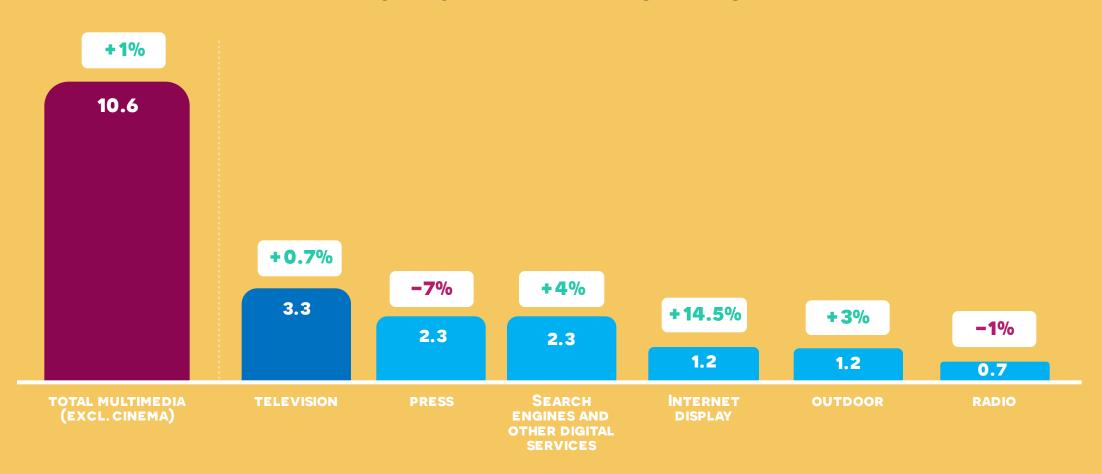


TELEVISION — ADVERTISING MARKET



TELEVISION RETAINED ITS RANK IN A MULTIMEDIA ADVERTISING MARKET UP 1% IN 2016

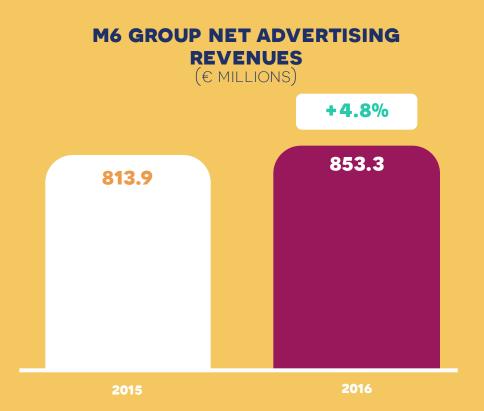
ESTIMATE OF THE 2016 MULTIMEDIA ADVERTISING MARKET BY MEDIA € BILLIONS % CHANGE - INITIAL IREP ESTIMATES

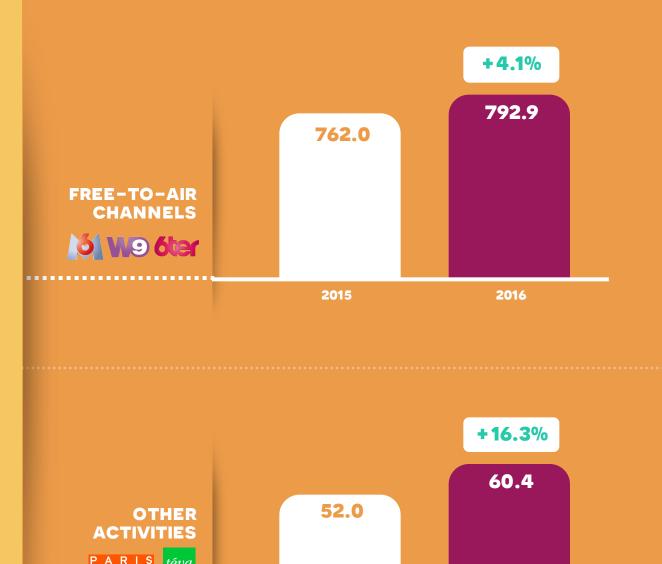




TELEVISION - ADVERTISING MARKET

M6 GROUP ADVERTISING REVENUE REACHED AN ALL-TIME HIGH





2015

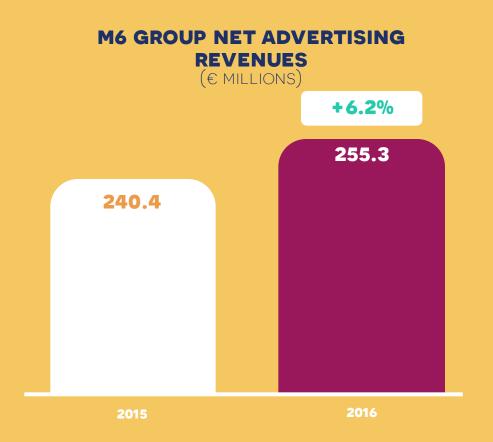
Music INTERNET

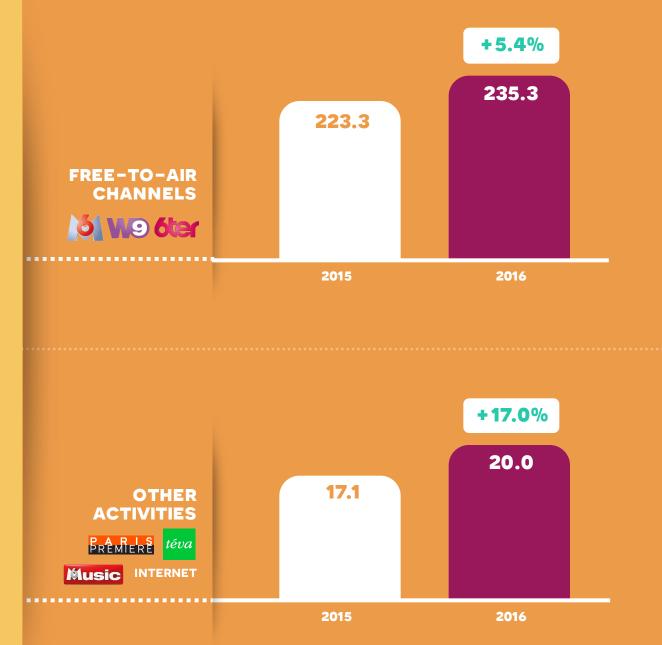


2016

TELEVISION - ADVERTISING MARKET

M6 GROUP ADVERTISING REVENUE GENERATED STRONG GROWTH IN Q4 2016



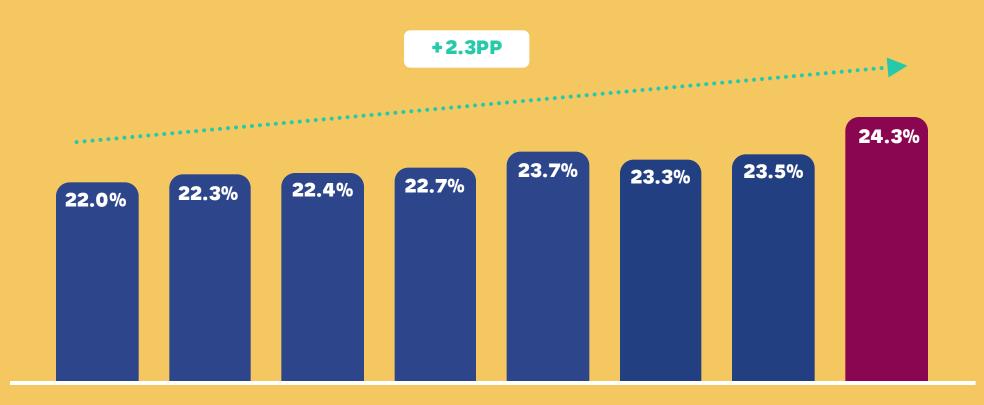




2009/2015 2016

M6 GROUP FREE-TO-AIR CHANNELS SAW THEIR ADVERTISING MARKET SHARE INCREASE BY 0.8 PP IN 2016, REACHING AN ALL-TIME HIGH

CHANGE IN NET TV ADVERTISING MARKET SHARE
OF M6 GROUP'S FREE-TO-AIR CHANNELS SINCE 2009 - %





A HIGH-PERFORMANCE TV DIVISION

TV EBITA 2016 VS. 2015 (€ MILLIONS)





PRODUCTION – AND AUDIOVISUAL – RIGHTS





PRODUCTION & AUDIOVISUAL RIGHTS

BOX OFFICE SUCCESS OF MOVIES DISTRIBUTED BY SND





MARGIN

8.6%

CINEMA

GROWTH IN BOTH REVENUE AND EBITA DUE TO A MORE FAVOURABLE CINEMA RELEASE LINE-



15 MOVIES RELEASED VS. 13 IN 2015

10.5 M ADMISSIONS

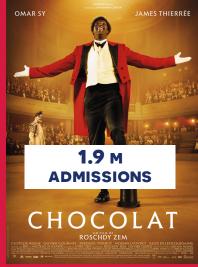






8 FILMS CO-PRODUCED

9.7 M ADMISSIONS















M6 MOBILE: GRADUAL TERMINATION OF MARKETING

GRADUAL TRANSFER OF M6
MOBILE CUSTOMERS TO
ORANGE SERVICES



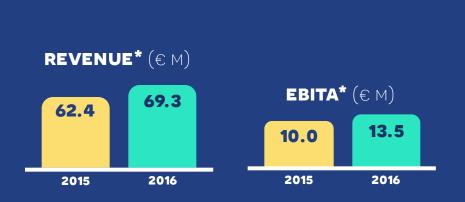
€69.8 MILLION CONTRIBUTION TO EBITA YEAR-ON-YEAR INCREASE OF

€45.2M

MAINLY DUE TO COMPENSATION PAID
AS A RESULT OF TERMINATION OF
MARKETING



M6 WEB EXCL. M6 MOBILE: GROWTH IN ONLINE VIDEO ADVERTISING REVENUES





THE GROUP CONTINUES TO DEVELOPITS DIGITAL PLATFORM

6play

MORE THAN

15 M

REGISTERED USERS

1.5 BIL.

VIDEOS VIEWED IN 2016 (UP 54% YEAR ON YEAR)

PORTALS



294 M
VIDEOS VIEWED IN 2016
(3X VS. 2015)



MCN



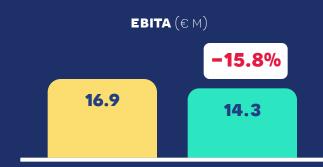


394 M
VIDEOS VIEWED IN 2016
(2X VS. 2015)



VENTADIS: BUSINESS VOLUME MAINTAINED IN A CHALLENGING MARKET





NEW BESTSELLERS









GLAMBRUSH

Starshower

POCKET HOSE



EXTENSION OF THE RANGE

DEVELOPMENT OF NEW PHOTO PRODUCT SEGMENTS AND PRODUCTION CAPACITY DOUBLED



RANGE UNDERGOING RENEWAL







K DERM



F.C.G.B: REDUCTION IN LOSSES

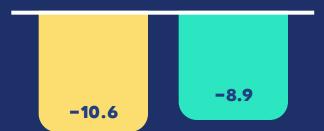
2015

2016

REVENUE (€ M)



EBITA (€ MILLIONS)



SPORTS RESULTS ONCE AGAIN FALLING SHORT, MARKED BY FAILURE TO QUALIFY FOR A EUROPEAN COMPETITION





2014/2015	6 TH	FAILED TO QUALIFY
2015/2016	11 TH	GROUP STAGE

2016/2017

7TH(AT 21/02/2017)

FAILED TO QUALIFY



FINANCIAL STATEMENTS



FINANCIAL STATEMENTS CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

M6 GROUP	31 DECEMBER 2015	31 DECEMBER 2016	2016 / 2015 CHANGE (€ MILLIONS)
REVENUE	1,249.8	1,278.7	28.9
OTHER OPERATING REVENUES	11.3	77.1	65.8
TOTAL OPERATING REVENUES	1,261.1	1,355.8	94.7
MATERIALS AND OTHER OPERATING EXPENSES	(630.2)	(647.8)	(17.6)
PERSONNEL COSTS (INCLUDING PROFIT SHARING PLAN CONTRIBUTIONS)	(250.4)	(261.7)	(11.3)
TAXES AND DUTIES	(57.5)	(60.2)	(2.7)
NET DEPRECIATION/AMORTISATION/PROVISION CHARGES	(122.7)	(140.6)	(17.9)
PROFIT FROM RECURRING OPERATIONS (EBITA)	200.2	245.5	45.3
CAPITAL GAINS ON DISPOSALS OF NON-CURRENT ASSETS			-
OPERATING INCOME AND EXPENSES RELATED TO BUSINESS COMBINATIONS	(1.1)	(1.2)	(0.2)
OPERATING PROFIT [EBIT]	199.1	244.3	45.1
NET FINANCIAL INCOME	2.0	0.8	(1.3)
SHARE OF PROFIT OF JOINT VENTURES AND ASSOCIATES	0.9	1.7	0.8
PROFIT BEFORE TAX	202.0	246.7	44.7
INCOME TAX	(87.1)	(94.0)	(6.8)
NET PROFIT FROM CONTINUING OPERATIONS	114.9	152.8	37.8
NET PROFIT/(LOSS) FROM OPERATIONS HELD FOR SALE / SOLD	-	-	-
NET PROFIT FOR THE YEAR	114.9	152.8	37.8
ATTRIBUTABLE TO THE GROUP	115.0	152.7	37.7
ATTRIBUTABLE TO NON-CONTROLLING INTERESTS	(0.1)	0.0	0.1
			1



FINANCIAL STATEMENTS

CONDENSED

BALANCE SHEET

M6 GROUP	31 DECEMBER 2015 ^(*)	31 DECEMBER 2016	2016 / 2015 CHANGE (€ MILLIONS)
GOODWILL	89.7	101.5	11.8
NON-CURRENT ASSETS	287.2	304.7	17.4
CURRENT ASSETS	637.3	680.6	43.3
CASH AND CASH EQUIVALENTS	175.8	174.4	(1.4)
TOTAL ASSETS	1,190.2	1,261.3	71.0
GROUP EQUITY	583.9	616.3	32.3
NON-CONTROLLING INTERESTS	(0.3)	(0.1)	0.2
NON-CURRENT LIABILITIES	39.9	52.4	12.5
CURRENT LIABILITIES	566.6	592.7	26.1
TOTAL EQUITY AND LIABILITIES	1,190.2	1,261.3	71.0



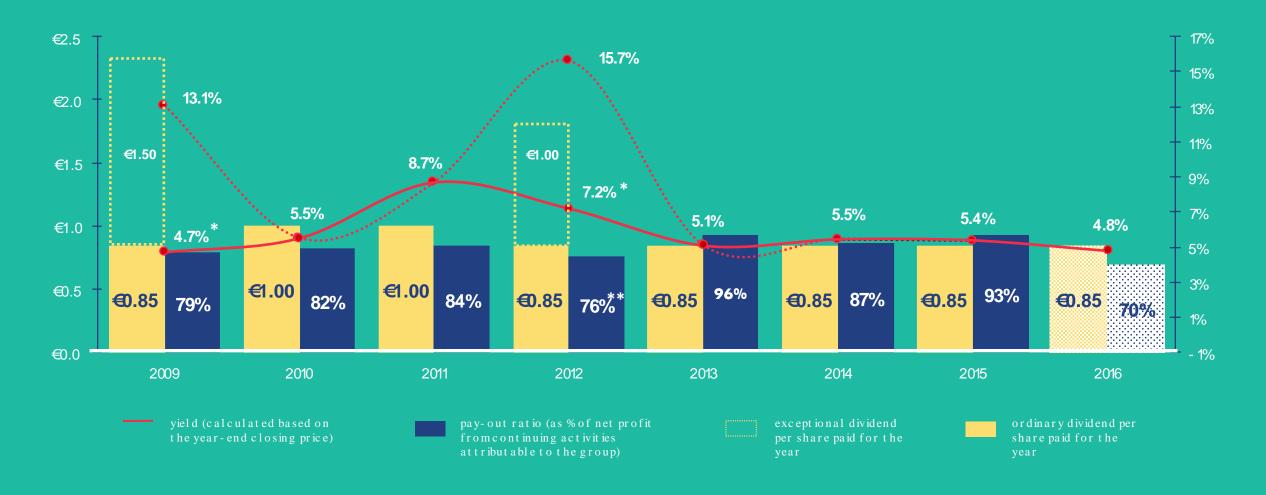
FINANCIAL STATEMENTS CASH FLOW STATEMENT

M6 GROUP	31 DECEMBER 2015	31 DECEMBER 2016	CHANGE (€ M)
SELF-FINANCING CAPACITY FROM OPERATIONS	318.2	373.2	55.1
OPERATING WCR MOVEMENTS	(65.2)	(21.0)	44.2
ADVANCES ON LEASES	(20.0)		20.0
INCOME TAX	(76.2)	(83.7)	(7.6)
CASH FLOW FROM OPERATING ACTIVITIES	156.8	268.5	111.7
CASH FLOW FROM INVESTMENT ACTIVITIES	(149.2)	(145.8)	3.3
RECURRING ITEMS	(117.8)	(130.4)	(12.6)
Non-recurring items	(31.3)	(15.4)	15.9
CASH FLOW FROM FINANCING ACTIVITIES	(92.9)	(124.1)	(31.2)
RECURRING ITEMS	(109.9)	(109.2)	0.7
Non-recurring items	17.0	(14.9)	(31.9)
TRANSLATION EFFECT ON CASH AND CASH EQUIVALENTS	0.2	0.1	(0.1)
NET CHANGE IN CASH AND CASH EQUIVALENTS	(85.1)	(1.4)	
CASH AND CASH EQUIVALENTS - OPENING BALANCE	260.9	175.8	(85.1)
CASH AND CASH EQUIVALENTS - CLOSING BALANCE	175.8	174.4	(1.4)
NET CASH AND CASH EQUIVALENTS - CLOSING BALANCE	176.5	176.4	(0.1)



FINANCIAL STATEMENTS

DIVIDEND MAINTAINED AT €0.85 PER SHARE





OUTLOOK



2017 CHALLENGES













CONTENT BROADCASTING



























CONSOLIDATE

AUDIENCE RATINGS











OUTLOOK

2017 CHALLENGES

CONTENT ACQUISITION & PRODUCTION













DIGITAL ACTIVITIES



DIFFUSION DE CONTENUS



DIVERSIFICATIONS













2017 CHALLENGES













VLOGGIST









































OUTLOOK

2017 CHALLENGES

CONTENT ACQUISITION & PRODUCTION



CONTENT BROADCASTING





RADIO







DIVERSIFICATION









DIGITAL ACTIVITIES



PROPOSED ACQUISITION

OF RTL GROUP'S FRENCH RADIO DIVISION



1987-2017: STRONG SHAREHOLDER RETURN







APPENDICES



APPENDICES

ANALYTICAL CONSOLIDATE D INCOME STATEMENT

(€ MILLIONS)	31/12/2016	31/12/2015	2016 / 2015 CHANGE	
			(€ MILLIONS)	%
TV				
ADVERTISING REVENUE - FREE-TO-AIR CHANNELS	813.2	780.5	32.7	4.2%
REVENUE - OTHER OPERATIONS	42.7	41.6	1.1	2.6%
EBITA	159.3	155.7	3.6	2.3%
PRODUCTION AND AUDIOVISUAL RIGHTS				
REVENUE	97.6	93.6	3.9	4.2%
EBITA	8.4	7.0	1.4	19.5%
DIVERSIFICATION				
REVENUE	325.0	333.7	(8.8)	-2.6%
EBITA	89.3	42.8	46.5	108.7%
OTHER REVENUES	0.3	0.4	(0.0)	-6.2%
ELIMINATIONS AND UNALLOCATED ITEMS	(11.5)	(5.3)	(6.2)	117.0%
REVENUE FROM CONTINUING OPERATIONS	1,278.7	1,249.8	28.9	2.3%
PROFIT FROM RECURRING OPERATIONS (EBITA) OF CONTINUING OPERATIONS	245.5	200.2	45.3	22.6%
OPERATING INCOME AND EXPENSES RELATED TO BUSINESS COMBINATIONS	(1.2)	(1.1)	(0.2)	14.3%
OPERATING PROFIT (EBIT) FROM CONTINUING OPERATIONS	244.3	199.1	45.1	22.7%
NET FINANCIAL INCOME	0.8	2.0	(1.3)	-62.4%
GROUP SHARE OF PROFIT FROM ASSOCIATES	1.7	0.9	0.8	96.6%
PROFIT BEFORE TAX (EBT) FROM CONTINUING OPERATIONS	246.7	202.0	44.7	22.1%
INCOME TAX ON CONTINUING OPERATIONS	(94.0)	(87.1)	(6.8)	7.8%
NET PROFIT FROM CONTINUING OPERATIONS	152.8	114.9	37.8	32.9%
NET PROFIT FROM DISCONTINUED OPERATIONS	-	-	-	-
NET PROFIT	152.8	114.9	37.8	32.9%
RESTATEMENT OF SHARE OF MINORITY INTERESTS	(0.0)	0.1	(0.1)	(1.2)
NET PROFIT FOR THE YEAR (GROUP SHARE)	152.7	115.0	37.7	32.8%



SEGMENT CONTRIBUTION ANALYSIS

		31/ 12/ 2010			31/ 12/ 2013			2010/ 2015 CHANGE		
TELEVISION	(€ MILLIONS)	BUSINESS SEGMENT TOTAL REVENUES	EXTERNAL REVENUES	PROFIT FROM RECURRING OPERATIONS (EBITA)	BUSINESS SEGMENT TOTAL REVENUES	EXTERNAL REVENUES	PROFIT FROM RECURRING OPERATIONS (EBITA)	BUSINESS SEGMENT TOTAL REVENUES	EXTERNAL REVENUES	PROFIT FROM RECURRING OPERATIONS (EBITA)
	TOTAL TV DIVISION	872.5	855.8	159.3	842.4	822.1	155.7	30.1	33.8	3.6
			31/12/2016			31/12/2015		20	16/2015 CHANG	GE
PRODUCTION AND AUDIOVISUAL	(€ MILLIONS)	BUSINESS SEGMENT TOTAL REVENUES	EXTERNAL REVENUES	PROFIT FROM RECURRING OPERATIONS (EBITA)	BUSINESS SEGMENT TOTAL REVENUES	EXTERNAL REVENUES	PROFIT FROM RECURRING OPERATIONS (EBITA)	BUSINESS SEGMENT TOTAL REVENUES	EXTERNAL REVENUES	PROFIT FROM RECURRING OPERATIONS (EBITA)
RIGHTS	TOTAL PRODUCTION & AUDIOVISUAL RIGHTS	111.8	97.6	8.4	104.9	93.6	7.0	7.0	4.1	1.5
			31/12/2016			31/12/2015			016/2015 CHANG	GE
	(€ MILLIONS)	BUSINESS SEGMENT TOTAL REVENUES	EXTERNAL REVENUES	PROFIT FROM RECURRING OPERATIONS (EBITA)	BUSINESS SEGMENT TOTAL REVENUES	EXTERNAL REVENUES	PROFIT FROM RECURRING OPERATIONS (EBITA)	BUSINESS SEGMENT TOTAL REVENUES	EXTERNAL REVENUES	PROFIT FROM RECURRING OPERATIONS (EBITA)
	INTERACTIONS	13.3	11.5	4.7	9.4	7.3	3.7	4.0	4.2	1.0
DIVERSIFICATION	VENTADIS DIVISION	165.1	158.7	14.3	163.3	157.7	16.9	1.8	1.0	(2.7)
	M6 WEB	99.0	96.9	79.3	106.9	104.3	32.8	(7.9)	(7.4)	46.5
	F.C.G.B.	58.1	57.9	(8.9)	64.8	64.4	(10.6)	(6.7)	(6.6)	1.7
	INTRA-SEGMENT ELIMINATIONS	(8.8)		-	(8.3)		-	(0.5)	-	-
	TOTAL DIVERSIFICATION	326.7	325.0	89.3	336.2	333.7	42.8	(9.4)	(8.8)	46.5

31/12/2016

31/12/2015



2016/2015 CHANGE

APPENDICES

ANALYTICAL
PRESENTATION OF
SEGMENT
CONTRIBUTIONS
FREE-TO-AIR TV

(0,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1	0. /10 /00 /	01/10/0015	2016/2015 CHANGE		
(€ MILLIONS)	31/12/2016	31/12/2015	(€ MILLIONS)	%	
EXTERNAL ADVERTISING REVENUES	792.9	762.0	31.0	4.1%	
INTRA-GROUP ADVERTISING REVENUES	4.7	10.5	(5.7)	-54.8%	
ADVERTISING AGENCY COSTS, OPERATING TAXES AND BROADCASTING COSTS	(178.3)	(186.0)	7.7	-4.1%	
FREE-TO-AIR NET REVENUE	619.3	586.4	32.9	5.6%	
PROGRAMMING COSTS	(451.9)	(418.5)	(33.4)	8.0%	
GROSS MARGIN ON PROGRAMMING	167.5	167.9	(0.5)	-0.3%	
%	27.0%	28.6%			



