

Nicolas HOUZÉ 49 French

Independent Member of the Board since 19 April 2018 Term of office to expire in 2025

Number of Company shares held₁: 500

Member of the Audit Committee

Member of the Remuneration and Appointments Committee

BIOGRAPHY AND PRINCIPAL DUTIES OUTSIDE THE COMPANY

A graduate of INSEAD, Nicolas Houzé started his career within the advisory firm A.T. Kearney and then the investment bank Deutsche Bank, before joining Monoprix in 1998, where he held various operational roles. In particular, in 2003 he launched Monoprix's local concept, "Monop".

In 2006, Nicolas Houzé took the lead of the watchmaking division of Galeries Lafayette Group, which included the Louis Pion and RQZ-Royal Quartz Paris brands. 2009, he was a appointed member of the Executive Board of Galeries Lafayette and then CEO of Galeries Lafayette and BHV Marais in 2013.

Since 2024, Nicolas Houzé is Chairman of the Executive Board of Galeries Lafayette Group.

OTHER APPOINTMENTS AND DUTIES

Outside M6 Group:

- Chairman of the Executive Board of Galeries Lafayette Group
- Vice Chairman of Motier, the lead holding company of the Moulin Family
- · Member of the Executive Board of MEDEF
- Member of the Director's Committee of Alliance du Commerce
- Member of the Executive Committee of IADS (International Association of Department Stores)
 Chairman of Comité stratégique de Filière (CSF) Mode et Luxe
- Chairman of Union du Grand Commerce de Centre-Ville (UCV)
- Representative of Galeries Lafayette S.A. (Founders' employee representatives) on the Board of Directors of Lafayette Anticipations - Galeries Lafayette Corporate Foundation

APPOINTMENTS AND DUTIES HAVING EXPIRED IN THE COURSE OF THE LAST FIVE FINANCIAL YEARS

• Member of the Supervisory Board of La Redoute SAS